

CITY CLERK  
ORIGINAL

ADOT CAR No : IGA /JPA 13-0003964-I  
AG Contract No . 13-0003964  
Project: Landscaping Maintenance &  
Construction  
Section. Glendale Avenue to Peoria Avenue  
**Federal-aid No.: NHPP-303-A(218)T**  
**ADOT Project No.: H860301C**  
**TIP/STIP No.: DOT12-122**  
**CFDA No.: 20.205 Highway Planning and  
Construction**  
**Budget Source Item No.: 45113**

**INTERGOVERNMENTAL AGREEMENT**

BETWEEN  
THE STATE OF ARIZONA  
AND  
CITY OF GLENDALE

**THIS AGREEMENT** is entered into this date June 30, 2014, pursuant to the Arizona Revised Statutes §§ 11-951 through 11-954, as amended, between the STATE OF ARIZONA, acting by and through its DEPARTMENT OF TRANSPORTATION (the "State") and the CITY OF GLENDALE, acting by and through its MAYOR and CITY COUNCIL (the "City"). The State and the City are collectively referred to as the "Parties"

**I. RECITALS**

1 The State is empowered by Arizona Revised Statutes § 28-401 to enter into this Agreement and has delegated to the undersigned the authority to execute this Agreement on behalf of the State.

2. The City is empowered by Arizona Revised Statutes § 48-572 to enter into this Agreement and has by resolution, a copy of which is attached hereto and made a part hereof, resolved to enter into this Agreement on behalf of the City.

3. The State will design and construct a project to add landscaping to the existing roadway along State Route (SR) 303L, between Glendale Avenue and Peoria Avenue (milepost 109.7-112.7), (the "State's Project"). The purpose of this Agreement is to define the City's costs associated with the design and construction of the irrigation distribution waterline, hereinafter referred to as the "Project", as depicted in Exhibit A, and each Party's responsibilities related to maintenance of the State's Project, shown in the Landscape Maintenance Exhibit, both attached hereto and made a part hereof.

4. The Parties hereto agree to and acknowledge the following conditions: the Parties shall perform their responsibilities consistent with this Agreement, and any change or modification to the Project will only occur with the mutual written consent of both Parties.

**THEREFORE**, in consideration of the mutual covenants expressed herein, it is agreed as follows.

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## II. SCOPE OF WORK

1. The State will:

a. Prepare to state standards design plans, specifications and other such documents and services ("Project Documents") required for the bidding and construction of the landscape and irrigation Project. Submit same to the City for the City's concurrence

b. Upon execution of this Agreement and prior to Project advertisement, invoice the City **\$510,129.00**, for the estimated costs associated with the design and construction of the irrigation distribution waterline, as shown on Exhibit A. Once the Project costs have been finalized, the State will either invoice or reimburse the City for the difference between estimated and actual design and construction costs

c. Upon receipt of the City's concurrence of the Project Documents and receipt of the City's funds, advertise for bids and award one or more construction contracts for the Project. Administer the contract(s) and make all payments to the contractor(s). Be responsible for any contractor claims for additional compensation caused by or attributable to the State.

d. Provide decomposed granite, plants and/or seeding in the areas designated to be maintained by the City and shown on the Landscape Maintenance Exhibit, attached hereto and made a part hereof.

e. Upon completion of the Project's construction phase and during the contractor's maintenance and warranty period, be responsible, through its contractor, for maintenance of the landscaping, landform graphics, and the irrigation and electrical systems.

f. Upon completion of the Project, perform the final inspection and notify the City in writing that the Project has been constructed in accordance with the Project documents and has been satisfactorily completed

g. At the conclusion of the contractor's maintenance and warranty period, referred to in the construction contract as the Landscape Establishment Phase, assume responsibility for maintenance of landscaping, landform graphics, and pay for irrigation system electric, including all testing adjusting, repairing and operation of the irrigation system in the areas designated for the State to maintain on the attached Landscape Maintenance Exhibit

h. Landscape maintenance shall consist of the care of all landscaping in accordance with accepted horticultural practices, keeping all areas free of weeds, undesirable grasses and litter, applying irrigation water, furnishing and applying pesticides to combat diseases and other pests, pruning and replanting as required to maintain the landscaping

i. Grant or confirm, per established procedures of the State's Phoenix Maintenance District Permit Office, that the City has a valid annual city-wide Blanket Permit on file, for routine/normal landscape maintenance and emergency maintenance work provided by the City within the State's rights of way. Agree any new construction or installation shall require a separate permit through the State's Phoenix Maintenance District Permit Supervisor, as per the Phoenix Maintenance District's established procedures.

j. Upon completion of construction, invoice or reimburse the City for the actual construction costs of the Project

k. Not be obligated to maintain the specified City portions of said Project, should the City fail to budget or provide for proper and perpetual maintenance as set forth in this Agreement.

l Be granted, without cost requirements, the right to enter City right-of-way as required to conduct any and all construction and pre-construction related activities for said Project, including without limitation, temporary construction easements or temporary rights of entry on to and over said rights-of-way of the City

2. The City will

a. Review the design documents required for construction of the Project and provide comments to the State as appropriate. Be responsible for any contractor claims for additional compensation caused by or attributable to the City

b Upon execution of this Agreement and receipt of an invoice from the State, remit **\$510,129.00**, within thirty (30) days for the estimated costs associated with the design and construction of the irrigation distribution waterline, as shown on Exhibit A Be responsible for any difference between the estimated and actual Project design and construction costs

c Furnish all water at the design pressures stated in the design plans, for landscape installation during the construction phase, and all water thereafter necessary to properly maintain the landscape, at the City's expense

d Agree to bear all costs of switching over the water lines for reclaimed and/or remediated water in the future for the landscaping. When the water lines switch over to reclaimed or remediated water, the water pressure range and volume will be consistent with the design parameters required for the landscaping. Reclaimed and/or remediated water shall be treated as required to ensure horticultural suitability as determined by the State.

e. Be responsible for all associated costs to incorporate the reclaimed and remediated water for the Project. Be responsible for operational and maintenance costs of the reclaimed and remediated water system which includes but not limited to; booster-pumps, filters, and other reclaimed/remediated features. Be responsible for repairing any disturbance of existing landscaping including but not limited to vegetation, decomposed granite, rock mulch, landform graphics and existing irrigation.

f At the conclusion of the contractor's maintenance and warranty period, referred to in the construction contract as the Landscaping Establishment Phase, assume responsibility for maintenance of landscaping, landform graphics, decomposed granite and/or seeding including all testing adjusting repairing and operation of the irrigation system in areas designated for the City on the attached Landscape Maintenance Exhibit At this time, the City shall assume responsibility of paying for the irrigation system electrical power necessary to operate the City's irrigation controllers.

g. Landscape maintenance shall consist of the care of all landscaping in accordance with accepted horticultural practices, keeping all areas free of weeds, undesirable grasses and litter, applying irrigation water, furnishing and applying pesticides to combat diseases and other pests, pruning and replanting as required to maintain the landscaping

h Upon completion of the Project, if necessary and upon receipt of an invoice from the State, reimburse the State for the actual construction costs of the Project.

i Obtain, per established procedures of the State's Phoenix Maintenance District Permit Office, a valid annual city-wide Blanket Permit for the routine/normal maintenance and emergency maintenance work provided by the City within the State's rights-of-way Comply with all applicable permit and Certificate of Insurance requirements Agree that any new construction or installation shall require a separate permit as per the Phoenix Maintenance District's established procedures, of which may be obtained through the Phoenix Maintenance District Office referenced herein.

j. Comply with the 2009 Manual on Uniform Traffic Control Devices (MUTCD) (or latest edition) as published by the Federal Highway Administration (FHWA) and the current Arizona Supplement, as per Arizona Revised Statutes § 28-641, during all maintenance operations conducted by the City on State highway rights-of-way. Traffic Control plans will be reviewed and/or approved by and through the Arizona Department of Transportation (ADOT), Phoenix Maintenance District Permits Office.

k. Not permit or allow any encroachments upon or private use of the public right-of-way, except those authorized by permit. In the event of any unauthorized encroachment or improper use, the City shall take all necessary steps to remove or prevent any such encroachment or use.

l. Hereby grant to the State, its agents and/or contractors, without cost, the right to enter City rights-of-way, as required, to conduct any and all construction and preconstruction related activities for the Project, including without limitation, temporary construction easements or temporary rights of entry on, to and over City's rights-of-way.

### **III. MISCELLANEOUS PROVISIONS**

1. The terms, conditions and provisions of this Agreement shall remain in full force and effect until completion of (1) the Project construction and (2) related payments, deposits or reimbursement are made, except any provisions for maintenance shall be perpetual, unless assumed by another competent entity. Further, this Agreement may be cancelled at any time prior to the award of the Project construction contract, upon thirty (30) days written notice to the other Party. It is understood and agreed that, in the event the City terminates this Agreement, the City will be responsible for all costs incurred by the State up to the time of termination. It is further understood and agreed that, in the event the City terminates this Agreement, the State shall in no way be obligated to maintain or complete the Project.

2. To the extent permitted by law, the City hereby agrees to save and hold harmless, defend and indemnify from loss the State, any of its departments, agencies, officers or employees from any and all liability, costs and/or damage incurred by any of the above arising or resulting from this Agreement, and from any other liability, damage to any person or property whatsoever, which is caused by any activity, condition, misrepresentation, directives, instruction or event arising out of the performance or non-performance of any provisions of this Agreement by (a) the State, any of its departments, agencies, officers and employees, or its independent contractors, or (b) the City, any of its agents, officers and employees, or its independent contractors. Costs incurred by the State, any of its departments, agencies, officers or employees shall include in the event of any action, court costs, and expenses of litigation and attorneys' fees.

3. This Agreement shall become effective upon signing and dating of the Determination Letter by the State's Attorney General.

4. The cost of the Project under this Agreement includes applicable indirect costs approved by the Federal Highway Administration (FHWA).

5. The Parties warrant compliance with the Federal Funding Accountability and Transparency Act of 2006 and associated 2008 Amendments (the "Act"). Additionally, in a timely manner, the City will provide information that is requested by the State to enable the State to comply with the requirements of the Act, as may be applicable.

6. This Agreement may be cancelled in accordance with Arizona Revised Statutes § 38-511.

7. To the extent applicable under law, the provisions set forth in Arizona Revised Statute §§ 35-214 and 35-215 shall apply to this Agreement.

8 This Agreement is subject to all applicable provisions of the Americans with Disabilities Act (Public Law 101-336, 42 U.S.C. 12101-12213) and all applicable Federal regulations under the Act, including 28 CFR Parts 35 and 36. The parties to this Agreement shall comply with Executive Order Number 09-09 issued by the Governor of the State of Arizona and incorporated herein by reference regarding "Non-Discrimination"

9 Non-Availability of Funds. Every obligation of the State under this Agreement is conditioned upon the availability of funds appropriated or allocated for the fulfillment of such obligations. If funds are not allocated and available for the continuance of this Agreement, this Agreement may be terminated by the State at the end of the period for which the funds are available. No liability shall accrue to the State in the event this provision is exercised, and the State shall not be obligated or liable for any future payments as a result of termination under this paragraph.

10 In the event of any controversy which may arise out of this Agreement, the Parties hereto agree to abide by required arbitration as is set forth for public works contracts in Arizona Revised Statutes § 12-1518

11 The Parties shall comply with the applicable requirements of Arizona Revised Statutes § 41-4401 and Title 34 of the Arizona Revised Statutes

12 The Parties hereto shall comply with all applicable laws, rules, regulations and ordinances, as may be amended

13 All notices or demands upon any party to this Agreement shall be in writing and shall be delivered in person or sent by mail, addressed as follows.

Arizona Department of Transportation  
Joint Project Administration  
205 S. 17<sup>th</sup> Avenue, Mail Drop 637E  
Phoenix, Arizona 85007  
(602) 712-7124  
(602) 712-3132 Fax

City of Glendale  
City Manager's Office  
5850 West Glendale Avenue  
Glendale, AZ 85301  
Fax: (623) 847-1399

14. In accordance with Arizona Revised Statutes § 11-952 (D) attached hereto and incorporated herein is the written determination of each Party's legal counsel and that the Parties are authorized under the laws of this State to enter into this Agreement and that the Agreement is in proper form

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**IN WITNESS WHEREOF**, the Parties have executed this Agreement the day and year first above written

**CITY OF GLENDALE**

**STATE OF ARIZONA**

Department of Transportation

By *Brenda S. Fischer*  
**BRENDA S. FISCHER, ICMA-CM**  
City Manager  
*Brenda Fischer*

By *Dallas E. Hammit*  
**DALLAS HAMMIT, P.E.**  
Senior Deputy State Engineer, Development

ATTEST

By *Pamela Hanna*  
**PAMELA HANNA**  
City Clerk

**ATTORNEY APPROVAL FORM FOR THE CITY OF GLENDALE**

I have reviewed the above referenced Intergovernmental Agreement between the State of Arizona, acting by and through its DEPARTMENT OF TRANSPORTATION, and the CITY OF GLENDALE, an agreement among public agencies which, has been reviewed pursuant to Arizona Revised Statutes §§ 11-951 through 11-954 and declare this Agreement to be in proper form and within the powers and authority granted to the City under the laws of the State of Arizona

No opinion is expressed as to the authority of the State to enter into this Agreement.

DATED this 25 day of JUNE, 2014

  
City Attorney

## **Exhibit A**

### **Cost Summary**

SR303L Glendale Avenue to Peoria Avenue

Project # 303-A-NFA

Tracs No. H8603 01C

Tracs No. H8603 01D

## **Irrigation Distribution Water Line**

Exhibit A details the City of Glendale design and construction costs of an irrigation distribution water line serving five miles of SR303L in the City of Glendale section from Peoria Avenue to Camelback Road. This line will be supplied from a previously installed 8-inch meter in the southwest quadrant of SR303L and Northern Avenue. The City of Glendale paid for the design and installation of this meter that is attached to an EPCOR water line. The City of Glendale will be responsible for the design and construction costs of the irrigation distribution line in a total estimated amount of \$510,129.00. This irrigation distribution water line is needed because there are no waterlines in any of the cross streets in this section of the SR303L and it is the City's responsibility to provide water for the project. This work will be included as part of the ADOT SR303L Glendale Ave-Peoria Ave Landscape Project H8603 01C.

Design Cost - \$55,267.00                      H8603 01D                      Design Costs by ADOT Consultant

Estimated Construction Cost - \$454,862.00    H8603 01C                      Water line elements Constructed

Total Estimated City IGA Cost - \$510,129.00

SR303L  
 GLENDALE AVENUE TO PEORIA AVENUE LANDSCAPE

EXHIBIT 'A'  
 IGA DESIGN AND CONSTRUCTION BACKUP

Engineer's Estimate Version  
 JPA IGA /JPA 13-0003964  
 Date: 01/25/2014

TRACS # H8603 01C  
 # H8603 01D

Item No	Item Description	Unit	Quantity	Unit Price	Amount
	<b>EXHIBIT "A"</b>				Rounded to the nearest dollar
7010001	MAINTENANCE AND PROTECTION OF TRAFFIC	L SUM	1	\$ 1,630 00	\$1,630 00
8080030	BACKFLOW PREVENTION UNIT (REDUCED PRESSURE) (6")	EACH	1	\$12,500 00	\$12,500 00
8080182	MASTER VALVE	EACH	1	\$ 9,600 00	\$9,600 00
8080188	AIR/VACUUM RELEASE VALVE (1")	EACH	3	\$ 500 00	\$1,500 00
8080220	Gate Valve (4")	EACH	2	\$ 700 00	\$1,400 00
8080286	6" DR-17 HDPE (Minimal Bedding)	L FT	6,803	\$ 23 30	\$153,849 90
8080389	4" DR-17 HDPE (Minimal Bedding)	L FT	7,278	\$ 20 00	\$145,560 00
8081002	WATER MAIN (4" CAP)	EACH	2	\$ 100 00	\$200 00
8081005	WATER MAIN (CORPORATION STOP) (MAG DETAIL 390) (TYPE B)	EACH	1	\$ 1,500 00	\$1,500 00
9010001	MOBILIZATION	L SUM	1	\$29,363 00	\$29,363 00
9020171	RECONSTRUCT CHAIN LINK FENCE (C-12 20) (MATCH EXISTING TYPE AND HEIGHT)	L FT	10	\$ 15 00	\$150 00
9250001	CONSTRUCTION SURVEYING AND LAYOUT	L SUM	1	\$ 980 10	\$980 10
	<b>SUBTOTAL CONSTRUCTION</b>				<b>\$358,233 00</b>
	CONSTRUCTION ENGINEERING AND ADMINISTRATION			9%	\$ 32,241 00
	CONSULTANT SERVICES/POST DESIGN			2%	\$ 7,165 00
	CONSTRUCTION CONTINGENCY			5%	\$ 17,912 00
	<b>TOTAL CONSTRUCTION COST</b>				<b>\$415,551 00</b>
	ICAP (9 46% FY14)			9 46%	\$ 39,311 00
	<b>TOTAL CONSTRUCTION COST WITH ICAP</b>				<b>\$ 454,862 00</b>
	CONSULTANT DESIGN COST				\$ 55,267 00
	<b>TOTAL COST</b>				<b>\$ 510,129 00</b>

Notes

- Maintenance of Traffic was calculated on a percentage basis ( 5% fixed rate) of the construction of the City's items
- Construction Surveying and Layout was calculated on a percentage basis ( 30% fixed rate) of the construction cost of the City's items
- Mobilization was calculated on a percentage basis (9% fixed rate) of the City's construction cost
- Construction Engineering and Administration is calculated on a percentage basis (9% fixed rate) of the City's construction cost
- Construction Contingency is calculated on a percentage basis (5% fixed rate) of the City's construction cost
- ICAP is fixed percentage 9 46% calculated on total project construction cost bid and non bid items

Exhibit A - Design Backup  
 SR303L  
 TRACS No. H8603 01D  
 Federal No.  
 DBE Status: NO



Contract No. 2013-012

**DERIVATION OF COST PROPOSAL SUMMARY**

(Figures Rounded To The Nearest \$1)

**ESTIMATED DIRECT LABOR**

CLASSIFICATION	PERSON HOURS	BILLING RATE/HOUR	TOTAL	
Project Principal	-	\$ 75.96	\$ -	
Project Manager	33	\$ 50.24	\$ 1,658	
Registered Landscape Architect	-	\$ 41.39	\$ -	
Project Engineer	265	\$ 45.92	\$ 12,169	
Designer	127	\$ 26.87	\$ 3,412	
Administrative	-	\$ 19.76	\$ -	
Project Administrator	-	\$ 31.82	\$ -	
	425 Hours			
Estimated Labor Cost			\$ 17,239	EC10
Negotiated Overhead at 190.63% of Direct Labor			\$ 32,863	EC20
Subtotal			\$ 50,102	EC20

**ESTIMATED DIRECT EXPENSES**

(Listed By Item At Estimated Actual Cost - NO MARKUP)

Travel	\$ -			
Plotting	\$ -			
Miscellaneous Expenses	\$ -			
Total Estimated Expenses			\$ -	EC30

**ESTIMATED OUTSIDE SERVICES AND CONSULTANTS**

Firm	Cost	Compensation Method	
\$ -	\$ -	LS	
\$ -	\$ -	LS	
\$ -	\$ -	LS	
\$ -	\$ -	LS	
Total Estimated Outside Services			\$ - EC40

**TOTAL ESTIMATED COST TO CONSULTANT**

Fixed Fee @ 10% of Direct Labor + Overhead x Multiplier \$ 5,010 EC50

Facilities Capital Cost of Money @ 0.9% of Direct Labor \$ 155

**TOTAL LUMP SUM COST** \$ 55,267

**CONTRACT TIME** 310 Calendar Days

Consultant Firm Signature

1/27/2014

Date

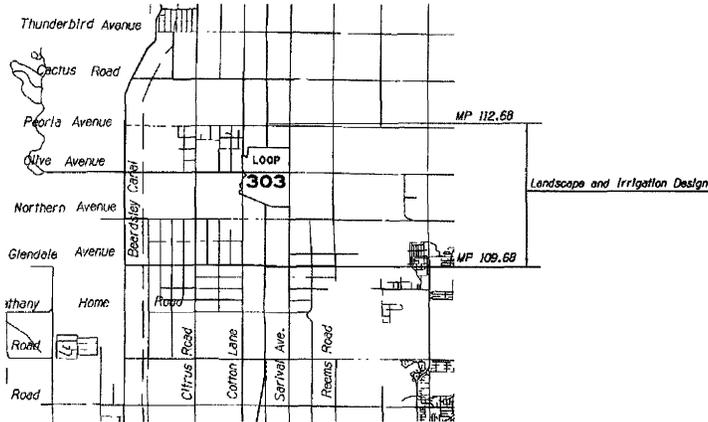
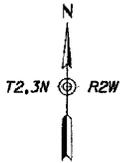
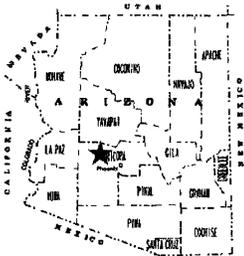


STATE OF ARIZONA  
 DEPARTMENT OF TRANSPORTATION  
 INTERMODAL TRANSPORTATION DIVISION



PROJECT PLANS

STATE HIGHWAY  
 ESTRELLA FREEWAY  
 SR 303L



Constructed by:

Construction company:

Completion date:

Red-Lines by:

Construction administrator: Howe & Company

Completion date:

As-Built by:

As-Built Designer: Horta & Gonzalez

Elevation Date:

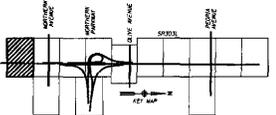
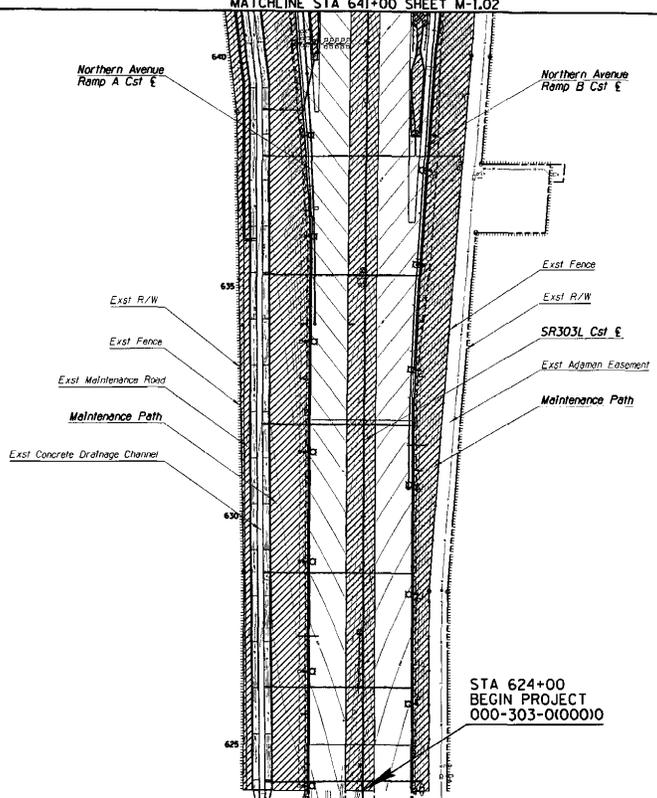
**GLENDALE AVE. to PEORIA AVE.**  
 PROJECT NO. 303 MA 109 H8603 01 D  
 FEDERAL AID NO. 000-303-0(000)0  
 LANDSCAPE MAINTENANCE EXHIBIT

ARIZONA DEPARTMENT OF TRANSPORTATION  
 INTERMODAL TRANSPORTATION DIVISION  
 JENNIFER TOTTH, P.E., STATE ENGINEER

AS BUILT	DATE	BY

MATCHLINE STA 641+00 SHEET M-1.02

F.P.A. REGION	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	ARIZ	303-A-NFA	1	13	
303 MA 109					



Note:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

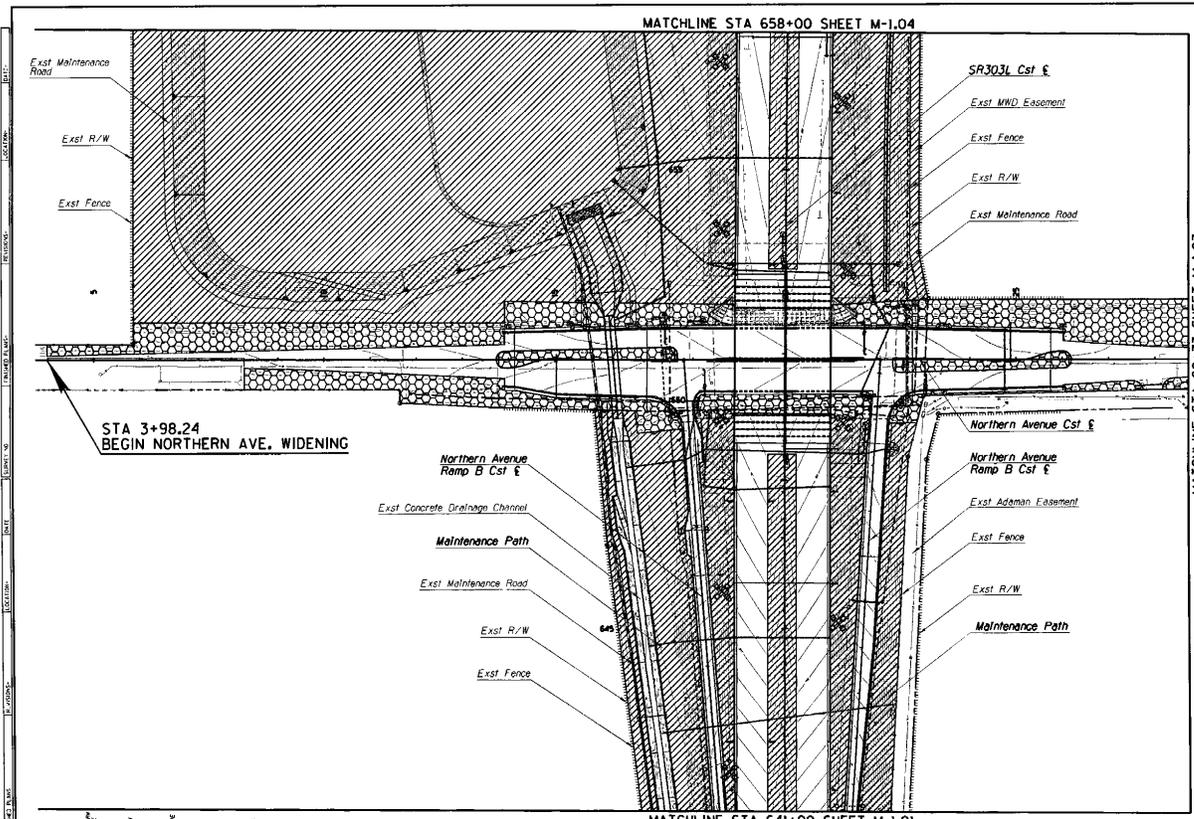
SYMBOL	DESCRIPTION
[Hatched pattern]	ADOT Maintained Landscape
[Cross-hatched pattern]	City of Surprise Maintained Landscape
[Diagonal hatched pattern]	City of Glendale Maintained Landscape

DESIGNED BY: ASB	DATE: 02/14	ARIZONA DEPARTMENT OF TRANSPORTATION INTERMODAL TRANSPORTATION DIVISION ROADSIDE DEVELOPMENT SECTION 303L MAINTENANCE EXHIBIT STA 624+00 TO STA 641+00 GLENDALE AVENUE TO PEORIA AVENUE	PRELIMINARY STAGE III 60% Review NOT FOR CONSTRUCTION OR RECORDING DWG NO. MA-02
DRAWN BY: JAH	DATE: 02/14		
CHECKED BY: JKP	DATE: 02/14		
Kenley-Horn and Associates, Inc. 2000 W. McDowell Ave., Suite 100 Phoenix, AZ 85009 (602) 998-8888			
SR 303L TRACS NO. HB603 01D		303-A-NFA	OF

MATCHLINE STA 658+00 SHEET M-1.04

FED. L. ROAD	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS-BUILT
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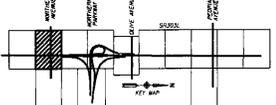
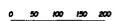
303 MA 109



MATCHLINE STA 28+73 SHEET M-1.03

STA 3+98.24  
BEGIN NORTHERN AVE. WIDENING

MATCHLINE STA 641+00 SHEET M-1.01



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
	ADOT Maintained Landscape
	City of Surprise Maintained Landscape
	City of Glendale Maintained Landscape

DESIGN	DATE	BY	DATE
DESIGN	JASB	02/14	
PERM	BAK	02/14	
DECEP	REP	02/14	

KIMLEY-HORN AND ASSOCIATES, INC.  
 303L  
 MAINTENANCE EXHIBIT  
 STA 641+00 TO STA 658+00

SR 303L	GLEDALE AVENUE TO PEORIA AVENUE
TRACS NO. H8603 01D	303-A-NFA

ARIZONA DEPARTMENT OF TRANSPORTATION  
 INTERMODAL TRANSPORTATION DIVISION  
 ROADSIDE DEVELOPMENT SECTION  
 PRELIMINARY  
 STAGE III  
 60%  
 Review  
 NOT FOR  
 CONSTRUCTION  
 OR RECORDING  
 DWG NO. M-1.02  
 OF

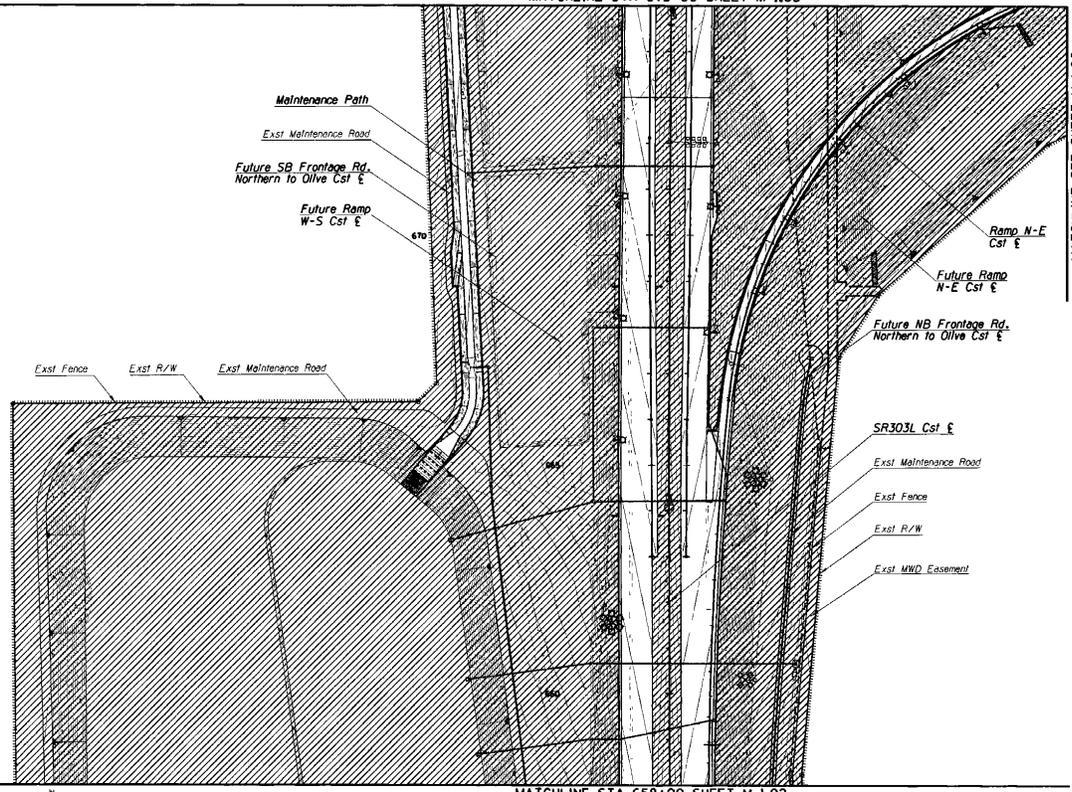


MATCHLINE STA 675+00 SHEET M-1.05

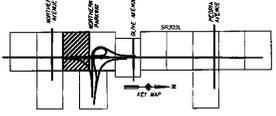
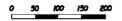
FED. DISTRICT	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	ARIZ.	303-A-NFA	4	13	
303 MA 109					



MATCHLINE SEE SHEET M-1.06



MATCHLINE STA 658+00 SHEET M-1.02



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
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[Cross-hatching]	City of Surprise Maintained Landscape
[Dotted pattern]	City of Glendale Maintained Landscape

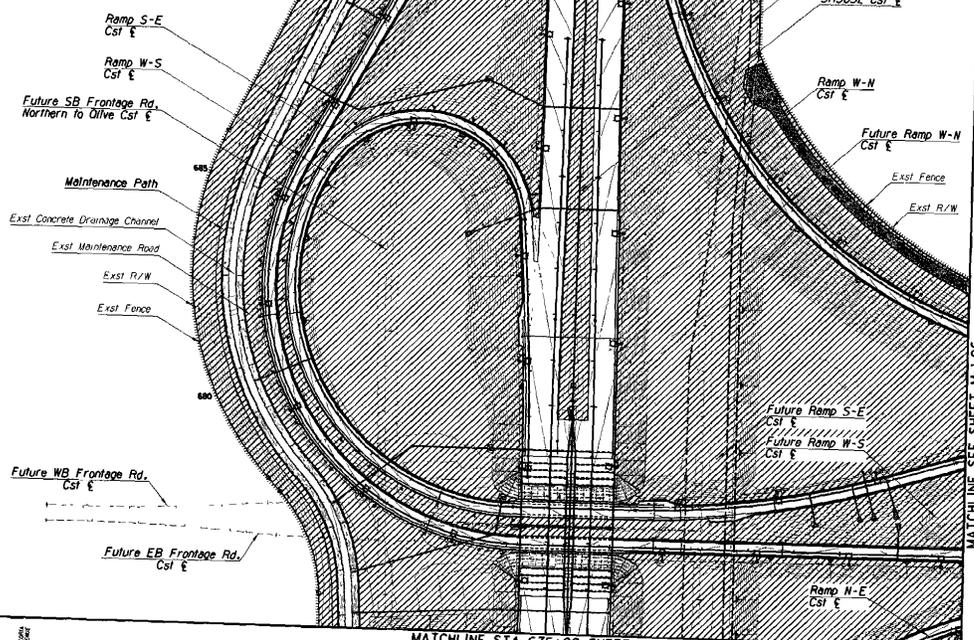
DESIGNER	ASS	DATE	02/14
DRAWN	PAV	DATE	02/14
CHECKED	ACP	DATE	02/14
PROJECT NO.	SR 303L	SECTION	GLENDALE AVENUE TO PEORIA AVENUE
TRACS NO.	H8603 01D	PROJECT NO.	303-A-NFA

ARIZONA DEPARTMENT OF TRANSPORTATION  
INTERMODAL TRANSPORTATION DIVISION  
ROADSIDE DEVELOPMENT SECTION  
303L  
MAINTENANCE EXHIBIT  
STA 658+00 TO STA 675+00

PRELIMINARY  
STAGE III  
60%  
Review  
NOT FOR  
CONSTRUCTION  
OR RECORDING  
DWG NO. M-1.04  
OF

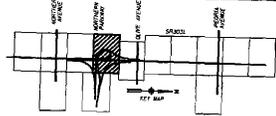
MATCHLINE STA 692+00 SHEET M-1.07

PLAN SHEET	STATION	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	402	303-A-NFA	5	13	
303 MA 109					



MATCHLINE SEE SHEET M-1.06

MATCHLINE STA 675+00 SHEET M-1.04



**Notes:**  
 City Maintained Areas Occur  
 At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
	ADOT Maintained Landscape
	City of Surprise Maintained Landscape
	City of Glendale Maintained Landscape

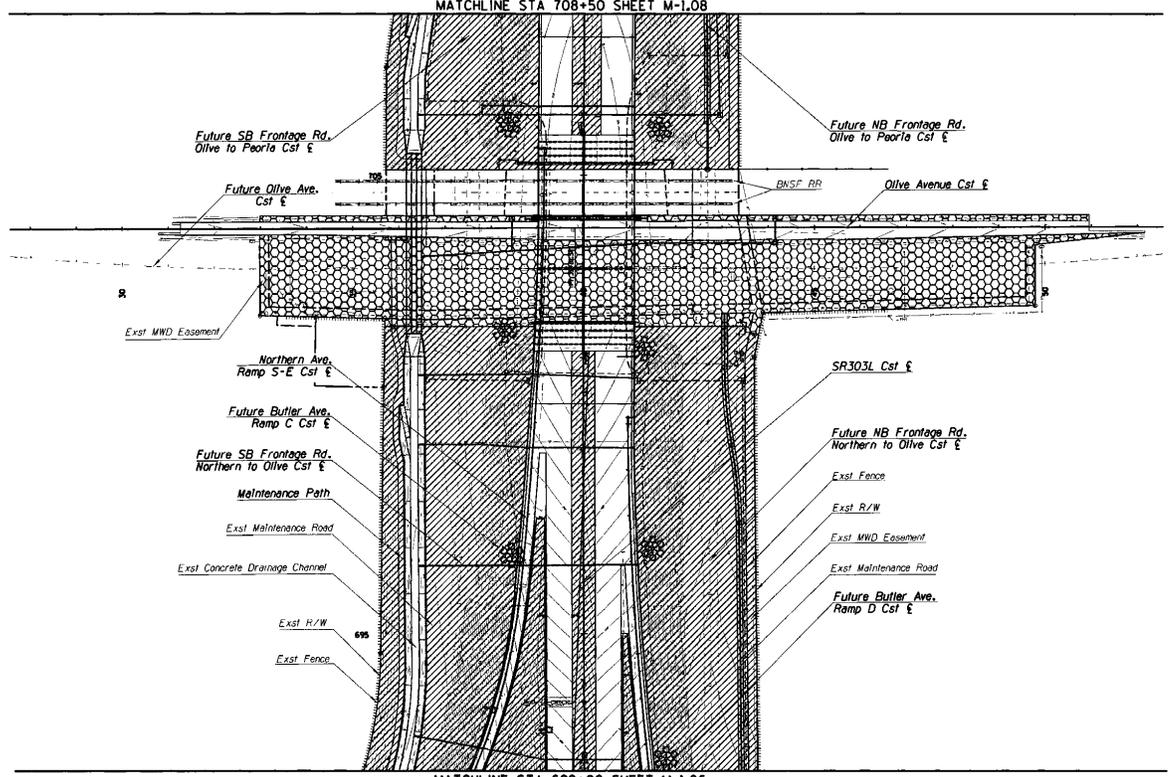
DESIGN	DATE	BY	303L	ARIZONA DEPARTMENT OF TRANSPORTATION	PHIL M INARY
DRAWN	DATE	BY		INTERMODAL TRANSPORTATION DIVISION	STAGE III
CHECKED	DATE	BY		ROADSIDE DEVELOPMENT SECTION	60%
Kinney-Horn and Associates, Inc. 303L MAINTENANCE EXHIBIT STA 675+00 TO STA 692+00				Review NOT FOR CONSTRUCTION OR RECORDING	
SR 303L				GLENDAL AVENUE TO PEORIA AVENUE	
TRACS NO. H8603 DID				303-A-NFA	
				OF	



MATCHLINE STA 708+50 SHEET M-1.08

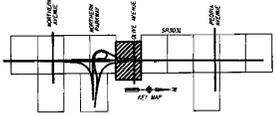
FED. L. REGION	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	7	13	

303 MA 109



MATCHLINE STA 692+00 SHEET M-1.06

0 50 100 150 200



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
[Diagonal hatching]	ADOT Maintained Landscape
[Cross-hatching]	City of Surprise Maintained Landscape
[Stippled pattern]	City of Glendale Maintained Landscape

DESIGN	ASB	DATE	02/14
DRAWN	RAY	DATE	02/14
CHECKED	ACP	DATE	02/14
PROJECT	SR 303L	SECTION	GLENDALE AVENUE TO PEORIA AVENUE
TRACS NO.	H8503 OID	PROJECT NO.	303-A-NFA

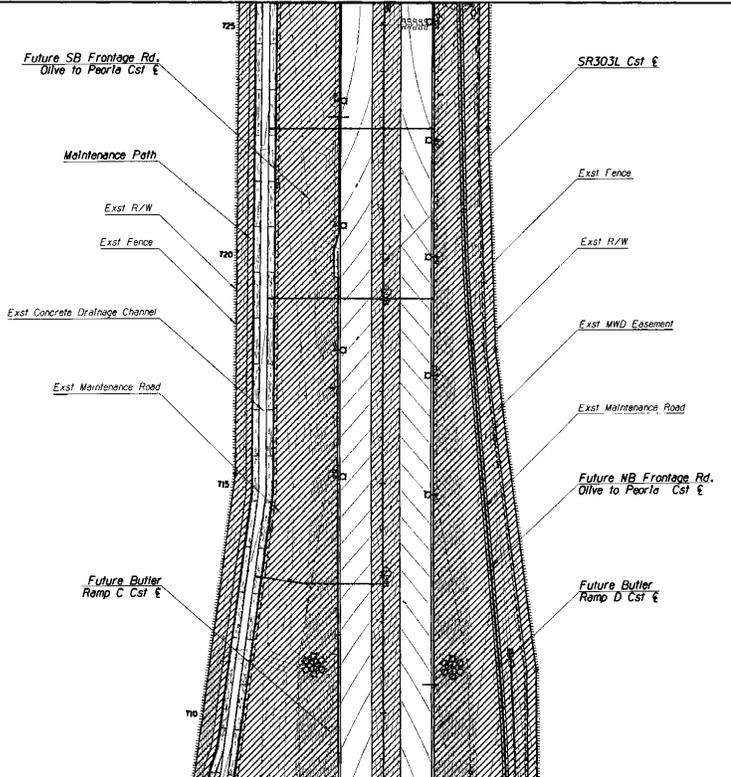
ARIZONA DEPARTMENT OF TRANSPORTATION  
INTERMODAL TRANSPORTATION DIVISION  
ROADSIDE DEVELOPMENT SECTION

303L  
Kraley-Horn  
and Associates, Inc.  
MAINTENANCE EXHIBIT  
STA 692+00 TO STA 708+50

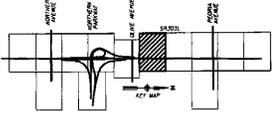
PRELIMINARY  
STAGE III  
60%  
Review:  
NOT FOR  
CONSTRUCTION  
OR RECORDING  
DWG. NO. M-1.07  
OF

MATCHLINE STA 725+50 SHEET M-1.09

FED. ROAD DISTRICT	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	8	13	
303 MA 109					



MATCHLINE STA 708+50 SHEET M-1.07



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

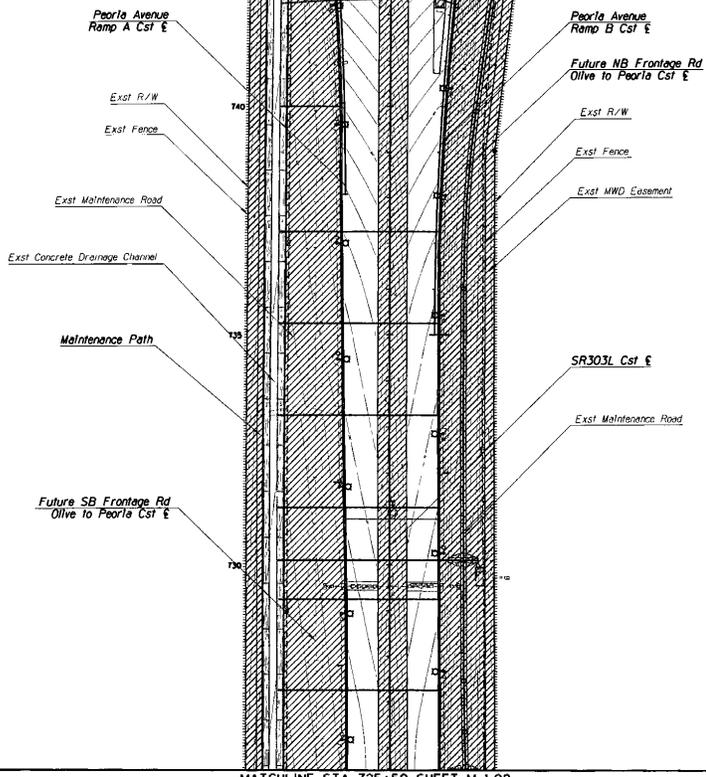
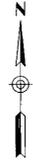
SYMBOL	DESCRIPTION
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[Cross-hatched pattern]	City of Surprise Maintained Landscape
[Diagonal hatched pattern]	City of Glendale Maintained Landscape

DESIGN: JASB	DATE: 02/14	ARIZONA DEPARTMENT OF TRANSPORTATION INTERMODAL TRANSPORTATION DIVISION ROADSIDE DEVELOPMENT SECTION 303L <b>MAINTENANCE EXHIBIT</b> STA 708+50 TO STA 725+50	PRELIMINARY <b>STAGE III</b> 60% Review NOT FOR CONSTRUCTION OR RECORDING DWG NO. M-1.08
DATE: JAC	DATE: 02/14		
Kirtley-Horn and Associates, Inc. 303L GLENDALE AVENUE TO PEORIA AVENUE			
TRACS NO. H8603 01D	303-A-NFA		

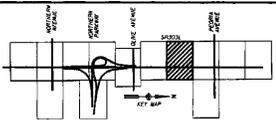
MATCHLINE STA 742+50 SHEET M-1.10

F.P.M. REGION	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	9	13	

303 MA 109



MATCHLINE STA 725+50 SHEET M-1.08



Note:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
[Diagonal Hatching]	ADOT Maintained Landscape
[Cross-hatching]	City of Surprise Maintained Landscape
[Stippled]	City of Glendale Maintained Landscape

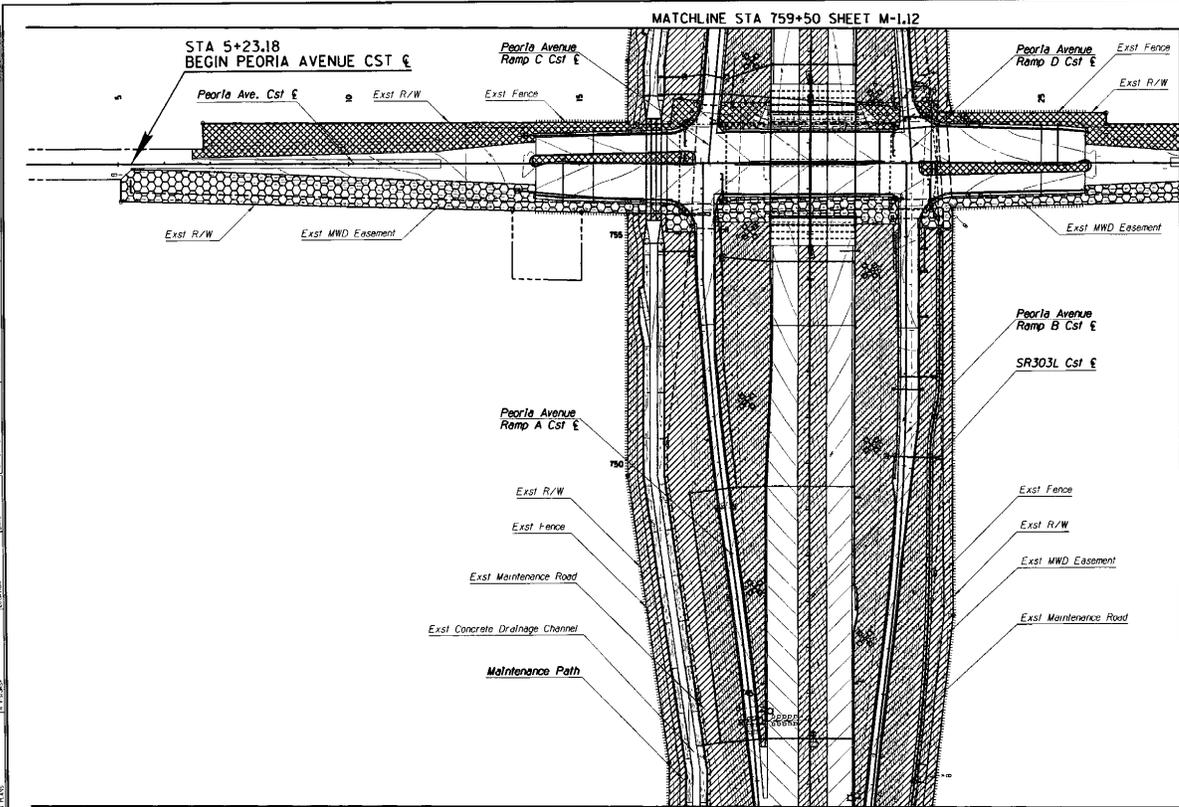
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SKETCH	SKP	02/14	INTERMEDIAL TRANSPORTATION DIVISION	
DESIGNED	BCP	02/14	ROADSIDE DEVELOPMENT SECTION	60%
Kinley-Horn and Associates Inc. 303L MAINTENANCE EXHIBIT STA 725+50 TO STA 742+50			NOT FOR CONSTRUCTION OR RECORDING DWG NO. M-1.09	
SR 303L GLENDALE AVENUE TO PEORIA AVENUE			OF	
TRACS NO. HB603 OID			303-A-NFA	

MATCHLINE STA 759+50 SHEET M-1.12

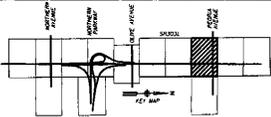
FED. ROAD DISTRICT	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	10	13	
303 MA 109					

STA 5+23.18  
BEGIN PEORIA AVENUE CST €

MATCHLINE STA 28+00 SHEET M-1.11



MATCHLINE STA 742+50 SHEET M-1.09



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

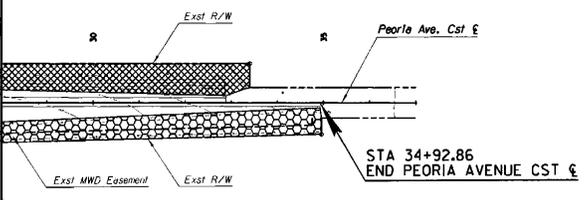
SYMBOL	DESCRIPTION
	ADOT Maintained Landscape
	City of Surprise Maintained Landscape
	City of Glendale Maintained Landscape

DESIGN	DATE	BY	DATE
DESIGN	JAS	JAS	02/14
TRAC	MAX	JAS	02/14
DESB	JAS	JAS	02/14

ARIZONA DEPARTMENT OF TRANSPORTATION  
 INTERMODAL TRANSPORTATION DIVISION  
 ROADSIDE DEVELOPMENT SECTION  
 SR 303L  
 MAINTENANCE EXHIBIT  
 STA 742+50 TO STA 759+50  
 KIMLEY-HORN AND ASSOCIATES, INC.  
 SR 303L GLENDALE AVENUE TO PEORIA AVENUE  
 TRACS NO. H8603 01D 303-A-NFA

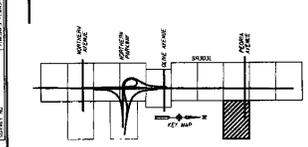
PRELIMINARY  
 STAGE III  
 60%  
 NOT FOR CONSTRUCTION OR RECORDING  
 DWG NO. M-3.10  
 OF

MATCHLINE STA 28+00 SHEET M-110



F.W.A. DISTRICT	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	11	13	

303 MA 105



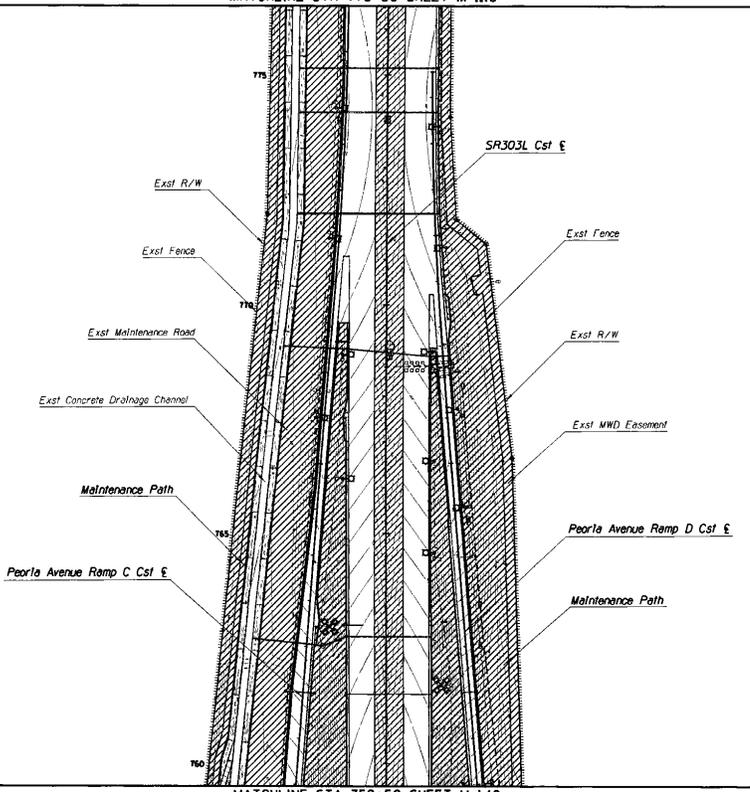
**Note:**  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
	ADOT Maintained Landscape
	City of Surprise Maintained Landscape
	City of Glendale Maintained Landscape

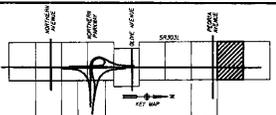
NO.	NAME	DATE	ARIZONA DEPARTMENT OF TRANSPORTATION INTERNAL TRANSPORTATION DIVISION ROADSIDE DEVELOPMENT SECTION	PRELIMINARY STAGE III 80%
DESIGN	ASD	02/14	303L MAINTENANCE EXHIBIT STA 742+50 TO STA 759+50	Review NOT FOR CONSTRUCTION OR RECORDING
SKETCH	SAV	02/14		
CHECKED	JCP	02/14		
DATE	Kerley-Horn and Associates, Inc.		SR 303L	GLENDALE AVENUE TO PEORIA AVENUE
TRACS NO.	H8603 01D		303-A-NFA	OF

MATCHLINE STA 776+50 SHEET M-1.13

F.P.W.A. REGION	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS-BUILT
9	AZ	303-A-NFA	12	13	
303 MA 109					



MATCHLINE STA 759+50 SHEET M-1.10



Note:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
[Diagonal hatching]	ADOT Maintained Landscape
[Cross-hatching]	City of Surprise Maintained Landscape
[Stippled pattern]	City of Glendale Maintained Landscape

NO.	NAME	DATE
DESIGN	ASB	02/14
DESIGN	BAV	02/14
DESIGN	IEP	02/14

ARIZONA DEPARTMENT OF TRANSPORTATION  
INTERMODAL TRANSPORTATION DIVISION  
ROADSIDE DEVELOPMENT SECTION

303L  
Kirkley-Horn and Associates Inc  
MAINTENANCE EXHIBIT  
STA 759+50 TO STA 776+50

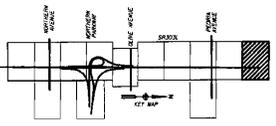
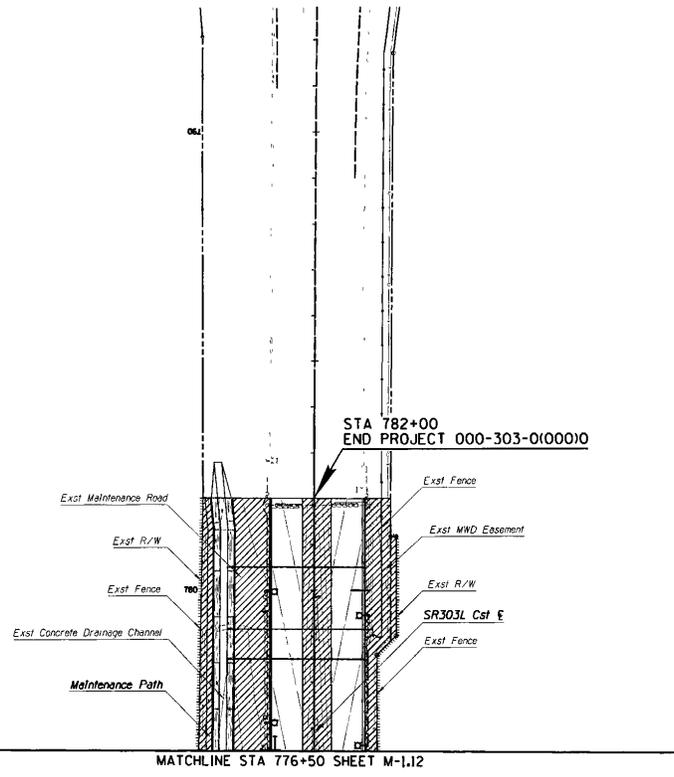
SR 303L GLENDALE AVENUE TO PEORIA AVENUE

TRACS NO. H8603 01D

303-A-NFA

PRELIMINARY  
STAGE III  
60%  
Review  
NOT FOR  
CONSTRUCTION  
OR RECORDING  
DWG NO. M-1.12  
OF

F.P.W.A. REGION	STATE	PROJECT NO.	SHEET NO.	TOTAL SHEETS	AS BUILT
9	AZ	303-A-NFA	13	13	
303 MA 109					



Notes:  
City Maintained Areas Occur  
At Peoria, Olive, & Northern Avenues.

SYMBOL	DESCRIPTION
	ADOT Maintained Landscape
	City of Surprise Maintained Landscape
	City of Glendale Maintained Landscape

DESIGNER	ASS	DATE	02/14	ARIZONA DEPARTMENT OF TRANSPORTATION INTERNAL TRANSPORTATION DIVISION ROADSIDE DEVELOPMENT SECTION	PRELIMINARY <b>STAGE III</b> 60% Review NOT FOR CONSTRUCTION OR RECORDING
DRAWN	AW	DATE	02/14		
CHECKED	ELP	DATE	02/14		
DESIGNED BY	Kirley-Horn and Associates, Inc.	MAINTENANCE EXHIBIT STA 776+50 TO STA 782+00			
PROJECT NO.	SR 303L	GLENDALE AVENUE TO PEORIA AVENUE		303L	
TRACS NO.	H8603 01D	303-A-NFA			OF

**\*Please Note: The following Summary Minutes record only the actions taken by the City Council and do not record individual comments. The Summary Minutes have not been approved by the City Council. The official copy of the Glendale City Council Minutes, which do include individual comments, is available, after adoption by the City Council, in the Glendale City Clerk's Office, 5850 West Glendale Avenue, Glendale, Arizona.**



*Dallas please  
see page 15  
# 44,*

**SUMMARY MINUTES OF THE  
GLENDALE CITY COUNCIL MEETING  
Council Chambers  
5850 West Glendale Avenue  
June 24, 2014  
6:00 p.m.**

The meeting was called to order by Mayor Jerry P. Weiers. Vice Mayor Yvonne J. Knaack and the following Councilmembers were present: Norma S. Alvarez, Samuel U. Chavira, Ian Hugh, Manuel D. Martinez and Gary D. Sherwood.

Also present were Brenda Fischer, City Manager; Julie Frisoni, Assistant City Manager; Jennifer Campbell, Assistant City Manager; Michael Bailey, City Attorney; and Pamela Hanna, City Clerk

Mayor Weiers called for the Pledge of Allegiance.

The prayer/invocation was given by Jack Zimmerman, Jewish Voice Ministries International.

**Approval of the minutes of the June, 10, 2014 City Council Meeting**

It was moved by Sherwood, and seconded by Knaack, to dispense with the reading of the minutes of the June 10, 2014 Regular City Council meeting, as each member of the Council had been provided copies in advance, and approve them as written. The motion carried unanimously.

**BOARDS, COMMISSIONS AND OTHER BODIES**

**APPROVE RECOMMENDED APPOINTMENTS TO BOARDS, COMMISSIONS & OTHER BODIES**

PRESENTED BY: Councilmember Ian Hugh

This is a request for City Council to approve the recommended appointments to the following boards, commissions and other bodies that have a vacancy or expired term and for the Mayor to administer the Oath of Office to those appointees in attendance.

**Arts Commission**

Carrie Richards	Mayoral	Appointment	06/24/2014	08/23/2016
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**Board of Adjustment**

Erminie Zarra	Mayoral	Appointment	06/30/2014	06/30/2016
Lawrence Feiner	Sahuaro	Appointment	06/24/2014	06/30/2016

**Citizens Bicycle Advisory Committee**

Michael Wood – Chair	Barrel	Appointment	07/17/2014	07/17/2015
Gail Hildebrant – Vice Chair	Cholla	Appointment	07/17/2014	07/17/2015

**Citizens Transportation Oversight Commission**

Jennifer Cameron	Barrel	Reappointment	07/25/2014	07/25/2016
Gerald Woodman	Yucca	Reappointment	07/25/2014	07/25/2016

**Community Development Advisory Committee**

Cathy Cheshier	Cholla	Reappointment	07/01/2014	07/01/2016
Chuck Jared	Cactus	Reappointment	06/29/2014	07/01/2016
Ronald Jauregui	Barrel	Reappointment	07/01/2014	07/01/2016
Sharyn Nesbitt	Yucca	Appointment	06/24/2014	07/01/2016
Marcellous Sanders Jr.- Neighborhood Representative	Ocotillo	Reappointment	07/10/2014	07/10/2016
Matthew Versluis	Barrel	Reappointment	07/23/2014	07/23/2016

**General Plan Steering Committee**

Erminie Zarra	Mayoral	Appointment	06/24/2014	01/01/2016
Danielle Martinez	Sahuaro	Appointment	06/24/2014	01/01/2016

**Judicial Selection Advisory Board**

Jo Ann Caufield	Cholla	Appointment	06/24/2014	04/23/2017
Justin Beresky – Maricopa County Bar Association	N/A	Appointment	06/24/2014	04/23/2015

**Parks & Recreation Advisory Commission**

John Faris	Cactus	Appointment	06/24/2014	04/09/2016
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**Public Safety Personnel Retirement System/Police Board**

Cody Carmichael	N/A	Appointment	07/01/2014	07/01/2018
Justin Harris	N/A	Appointment	07/01/2014	07/01/2016

**Risk Management/Worker’s Compensation Trust Fund Board**

Tom Duensing-Executive Director of Financial Services	N/A	Reappointment	07/24/2014	07/24/2017
Yvonne Knaack – Vice Mayor	Barrel	Reappointment	07/24/2014	07/24/2017
John Stern – Chair	Cholla	Reappointment	07/24/2014	07/24/2015

It was moved by Hugh, and seconded by Chavira, to appoint Carrie Richards to the Arts Commission; Erminie Zarra and Lawrence Feiner to the Board of Adjustment; Michael Wood and Gail Hildebrant to the Citizens Bicycle Advisory Committee; Jennifer Cameron and Gerald Woodman to the Citizens Transportation Oversight Commission; Cathy Cheshier, Chuck Jared, Ronald Jauregui, Sharyn Nesbitt, Marcellous Sanders Jr., and Matthew Versluis to the Community Development Advisory Committee; Erminie Zarra and Danielle Martinez to the General Plan Steering Committee; Jo Ann Caufield and Justin Beresky to the Judicial Selection Advisory Board; John Faris to the Parks & Recreation Advisory Commission; Cody Carmichael and Justin Harris to the Public Safety Personnel Retirement System/Police Board; Tom Duensing, Yvonne Knaack and John Stern to the Risk Management/Worker's Compensation Trust Fund Board for the terms listed above. The motion carried.

### **PROCLAMATIONS AND AWARDS**

#### **PROCLAIM JULY 2014 AS PARKS AND RECREATION MONTH IN GLENDALE**

PRESENTED BY: Office of the Mayor  
ACCEPTED BY: Parks and Recreation Advisory Commission  
Mr. John Krystek, Chairman  
Ms. Barbara R. Cole, Vice Chair  
Mr. Robert Irons, Commissioner  
Mr. David Moreno, Commissioner  
Mr. Manuel Padia, Commissioner

This is a request for City Council to proclaim the month of July 2014 as Parks and Recreation Month in Glendale and present the proclamation to the Parks and Recreation Advisory Commission.

#### **PROCLAIM AUGUST 2014 AS DROWNING IMPACT AWARENESS MONTH**

PRESENTED BY: Office of the Mayor  
ACCEPTED BY: City of Glendale Parks & Recreation Aquatics Center Employees  
Ms. Anna Thompson  
Mr. Eric Small  
Mr. Reggie Martinez

This is a request for City Council to proclaim August 2014, as Drowning Impact Awareness Month in support of Water Watchers at Phoenix Children's Hospital. Anna Thompson, Eric Small and Reggie Martinez, staff from the Glendale Parks & Recreation Aquatics Center, will be present to accept the proclamation.

### **CONSENT AGENDA**

Ms. Brenda Fischer, City Manager, read agenda item numbers 1 through 34.

Councilmember Alvarez asked to hear items 21 and 25 separately.

Councilmember Martinez asked to hear items 11 and 12 separately.

Arizona Department of Transportation (ADOT) for the design and construction of an irrigation distribution waterline to furnish water for landscaping along Loop 303 between Camelback Road and Glendale Avenue.

**RESOLUTION NO. 4822 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING AND DIRECTING THE ENTERING INTO OF AN INTERGOVERNMENTAL AGREEMENT WITH THE STATE OF ARIZONA, DEPARTMENT OF TRANSPORTATION, FOR THE DESIGN AND CONSTRUCTION TO ADD LANDSCAPING ALONG STATE ROUTE 303L BETWEEN CAMELBACK ROAD TO GLENDALE AVENUE.**

- 44. INTERGOVERNMENTAL AGREEMENT WITH THE ARIZONA DEPARTMENT OF TRANSPORTATION FOR LOOP 303 LANDSCAPING - GLENDALE TO PEORIA AVENUES**  
PRESENTED BY: Cathy Colbath, Interim Executive Director, Transportation Services  
RESOLUTION: 4823

This is a request for City Council to waive reading beyond the title and adopt a resolution authorizing the City Manager to enter into an intergovernmental agreement (IGA) with the Arizona Department of Transportation (ADOT) for the design and construction of an irrigation distribution waterline to furnish water for landscaping along Loop 303 between Glendale and Peoria avenues.

**RESOLUTION NO. 4823 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING AND DIRECTING THE ENTERING INTO OF AN INTERGOVERNMENTAL AGREEMENT WITH THE STATE OF ARIZONA, DEPARTMENT OF TRANSPORTATION, FOR THE DESIGN AND CONSTRUCTION TO ADD LANDSCAPING ALONG STATE ROUTE 303L BETWEEN GLENDALE AND PEORIA AVENUES.**

- 45. AUTHORIZATION OF A LICENSE AGREEMENT FOR TW TELECOM OF ARIZONA, LLC TO OPERATE A TELECOMMUNICATIONS VOICE AND DATA NETWORK WITHIN PUBLIC RIGHT-OF-WAY**  
PRESENTED BY: Stuart Kent, Executive Director, Public Works  
RESOLUTION: 4824

This is a request for the City Council to waive reading beyond the title and adopt a resolution authorizing the City Manager to execute a license agreement between the City of Glendale and TW Telecom of Arizona, LLC (TW Telecom) to operate a telecommunication voice and data network within public right-of-way.

**RESOLUTION NO. 4824 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING THE CITY MANAGER TO EXECUTE A WIRED TELECOMMUNICATIONS LICENSE AND RIGHT-OF-WAY USE AGREEMENT WITH TW TELECOM OF ARIZONA LLC TO OPERATE A TELECOMMUNICATIONS VOICE AND DATA NETWORK WITHIN THE RIGHT-OF-WAY BOUNDARIES IN GLENDALE, ARIZONA.**

**It was moved by Knaack, and seconded by Sherwood, to approve Ordinance No. 2898 New Series. Motion carried on a roll call vote, with the following Councilmembers voting "aye": Chavira, Hugh, Knaack, Martinez, Sherwood, and Weiers. Members voting "nay": Alvarez.**

**51. ORDINANCE AMENDING GLENDALE CITY CODE CHAPTER 25, ARTICLE V., SECTION 25-66 (LOUD RADIOS, SOUND SETS, ETC.)**

**PRESENTED BY: Sam McAllen, Executive Director, Neighborhood and Human Services  
ORDINANCE: 2899**

This is a request for City Council to waive reading beyond the title and adopt an ordinance amending City Code Chapter 25, Article V., Section 25-66 (Loud radios, sound sets, etc.) by adding a subsection that exempts city approved events, being held pursuant to the conditions of a city issued special event and/or event permit, from the other requirements of that section.

**ORDINANCE NO. 2899 NEW SERIES, WAS READ BY NUMBER AND TITLE ONLY, IT BEING AN ORDINANCE OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AMENDING GLENDALE CITY CODE CHAPTER 25 (NUISANCES), ARTICLE V (NOISE), SEC. 25-66 (LOUD RADIOS, SOUND SETS, ETC.); AND SETTING FORTH AN EFFECTIVE DATE.**

**It was moved by Chavira, and seconded by Martinez, to approve Ordinance No. 2899 New Series. Motion carried on a roll call vote, with the following Councilmembers voting "aye": Chavira, Hugh, Knaack, Martinez, Sherwood, and Weiers. Members voting "nay": Alvarez.**

**REQUEST FOR FUTURE WORKSHOP AND EXECUTIVE SESSION**

**It was moved to vacate the July City Council Meetings and Workshops.**

**It was moved by Knaack, and seconded by Hugh, to hold a City Council Workshop at 1:30 p.m. in the Council Chambers, Room B-3 on Tuesday, August, 5, 2014, to be followed by an Executive Session pursuant to A.R.S. § 38-431.03. The motion carried unanimously.**

**CITIZEN COMMENTS**

Please see the regular City Council minutes for citizen comments.

**COUNCIL COMMENTS AND SUGGESTIONS**

Please see the regular City Council minutes for Council comments.

**ADJOURNMENT**

There being no further business, the meeting was adjourned at 9:08 p.m.



THOMAS C HORNE  
ATTORNEY GENERAL

OFFICE OF THE ATTORNEY GENERAL  
TRANSPORTATION SECTION

SUSAN E. DAVIS  
ASSISTANT ATTORNEY GENERAL  
DIRECT LINE: 602-542-8855  
E-MAIL: [SUSAN.DAVIS@AZAG.GOV](mailto:SUSAN.DAVIS@AZAG.GOV)

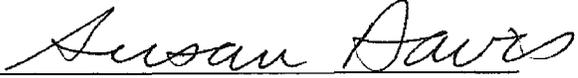
**INTERGOVERNMENTAL AGREEMENT**  
**DETERMINATION**

A.G. Contract No. and ADOT IGA/JPA 13-0003964-I, an Agreement between public agencies, the State of Arizona and City of Glendale, has been reviewed pursuant to A.R.S. §§ 11-952, as amended, by the undersigned Assistant Attorney General who has determined that it is in the proper form and is within the powers and authority granted to the State of Arizona.

No opinion is expressed as to the authority of the remaining Parties, other than the State or its agencies, to enter into said Agreement.

DATED: June 30, 2014

THOMAS C. HORNE  
Attorney General

  
SUSAN E. DAVIS  
Assistant Attorney General  
Transportation Section

SED:rl:#3869297  
Attachment