



City of Glendale

5850 West Glendale Avenue
Glendale, AZ 85301

Voting Meeting Agenda City Council

Mayor Jerry Weiers
Vice Mayor Ian Hugh
Councilmember Jamie Aldama
Councilmember Samuel Chavira
Councilmember Gary Sherwood
Councilmember Lauren Tolmachoff
Councilmember Bart Turner

Tuesday, June 9, 2015

6:00 PM

Council Chambers

Voting Meeting

One or more members of the City Council may be unable to attend the Council Meeting in person and may participate telephonically, pursuant to A.R.S. § 38-431(4).

CALL TO ORDER

POSTING OF COLORS

PLEDGE OF ALLEGIANCE

PRAYER/INVOCATION

Any prayer/invocation that may be offered before the start of regular Council business shall be the voluntary offering of a private citizen, for the benefit of the Council and the citizens present. The views or beliefs expressed by the prayer/invocation speaker have not been previously reviewed or approved by the Council, and the Council does not endorse the religious beliefs or views of this, or any other speaker. A list of volunteers is maintained by the Mayor's Office and interested persons should contact the Mayor's Office for further information.

CITIZEN COMMENTS

If you wish to speak on a matter concerning Glendale city government that is not on the printed agenda, please fill out a Citizen Comments Card located in the back of the Council Chambers and give it to the City Clerk before the meeting starts. The City Council can only act on matters that are on the printed agenda, but may refer the matter to the City Manager for follow up. When your name is called by the Mayor, please proceed to the podium. State your name and the city in which you reside for the record. If you reside in the City of Glendale, please state the Council District you live in (if known) and begin speaking. Please limit your comments to a period of three minutes or less.

APPROVAL OF THE MINUTES OF MAY 26, 2015 VOTING MEETING AND MAY 29, 2015 SPECIAL VOTING MEETING

1. [15-422](#) APPROVAL OF THE MINUTES OF MAY 26, 2015 VOTING MEETING AND MAY 29, 2015 SPECIAL VOTING MEETING

Staff Contact: Pamela Hanna, City Clerk

Attachments: [Meeting Minutes of May 26, 2015](#)
[Meeting Minutes of May 29, 2015](#)

CONSENT AGENDA

Items on the consent agenda are of a routine nature or have been previously studied by the City Council. Items on the consent agenda are intended to be acted upon in one motion unless the Council wishes to hear any of the items separately.

2. [15-284](#) AUTHORIZATION TO APPROVE EXPENDITURE OF FUNDS FOR THE PURCHASE OF WATER QUALITY MONITORING EQUIPMENT AND LABORATORY SUPPLIES FROM HACH COMPANY
Staff Contact: Craig Johnson, P.E., Director, Water Services
Attachments: [Hach sole source documents](#)
3. [15-303](#) AUTHORIZATION TO APPROVE EXPENDITURE OF FUNDS FOR THE ORGANIZATIONAL MEMBERSHIP IN THE ARIZONA MUNICIPAL WATER USERS ASSOCIATION
Staff Contact: Craig Johnson, P.E., Director, Water Services
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Staff Contact: Jim Brown, Director, Human Resources and Risk Management
Attachments: [Contract](#)
8. [15-334](#) AUTHORIZATION TO AWARD CONTRACT TO SUN LIFE FINANCIAL FOR BASIC, AD&D AND SUPPLEMENTAL LIFE INSURANCE
Staff Contact: Jim Brown, Director, Human Resources and Risk Management
Attachments: [Contract](#)
9. [15-336](#) AUTHORIZATION TO AWARD CONTRACT TO UNION SECURITY INSURANCE COMPANY FOR SELF-FUNDED SHORT TERM DISABILITY AND

PUBLIC SAFETY LONG TERM DISABILITY

Staff Contact: Jim Brown, Director, Human Resources and Risk Management

Attachments: [Contract](#)

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Staff Contact: Jim Brown, Director, Human Resources and Risk Management

Attachments: [Employee Assistance Program Services Agreement](#)

11. [15-374](#) AUTHORIZATION TO ENTER INTO A LINKING AGREEMENT WITH GOVERNMENTJOBS.COM, INC., D.B.A NEOGOV, FOR HUMAN RESOURCES SOFTWARE APPLICATIONS, UTILIZING A COOPERATIVE PURCHASING CONTRACT
Staff Contact: Jim Brown, Director, Human Resources and Risk Management

Attachments: [Linking Agreement and supporting docs \(1\)](#)

[Linking Agreement and supporting docs \(2\)](#)

12. [15-376](#) AUTHORIZATION TO AWARD CONTRACT TO SEGAL WATERS FOR A CLASSIFICATION AND COMPENSATION STUDY
Staff Contact: Jim Brown, Director, Human Resources and Risk Management

Attachments: [Professional Services Agreement](#)

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Staff Contact: Chris DeChant, Interim Fire Chief

Attachments: [Professional Services Agreement](#)

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Staff Contact: Jack Friedline, Director, Public Works

Attachments: [Construction Agreement](#)

[Bid Tabulation](#)

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Staff Contact: Jack Friedline, Director, Public Works
Attachments: [Agreement](#)
[Bid Tabulation](#)
22. [15-382](#) AWARD OF CONTRACT FOR LANDSCAPE SERVICES FOR COMMUNITY HOUSING
Staff Contact: Erik Strunk, Director, Community Services
Attachments: [Agreement with Lawns by Les, LLC](#)

CONSENT RESOLUTIONS

23. [15-380](#) AMENDMENT NO. 1 TO INTERGOVERNMENTAL AGREEMENT BETWEEN THE MARICOPA COUNTY LIBRARY DISTRICT AND THE CITY OF GLENDALE FOR THE LIBRARY ASSISTANCE PROGRAM
Staff Contact: Erik Strunk, Director, Community Services

Attachments: [Resolution 4960](#)
[Amendment No. 1](#)
24. [15-395](#) AUTHORIZATION TO APPLY FOR AND ACCEPT REVENUE SHARING FUNDS FROM THE TOHONO O'ODHAM NATION
Staff Contact: Tom Duensing, Interim Assistant City Manager

Attachments: [Resolution 4961](#)
25. [15-396](#) RESOLUTION OF SUPPORT FOR A GRANT REQUEST BY THE 1st LT. FRANK LUKE JR. MEMORIAL MUSEUM AND RESEARCH CENTER
Staff Contact: Tom Duensing, Interim Assistant City Manager

Attachments: [Resolution 4962](#)
[Lt. Frank Luke Jr. Museum and Research Center](#)
26. [15-397](#) RESOLUTION OF SUPPORT FOR A GRANT REQUEST BY THE GLENDALE HISTORIC PRESERVATION SOCIETY
Staff Contact: Tom Duensing, Interim Assistant City Manager

Attachments: [Resolution 4963](#)
[Glendale AZ Historical Society TO Request](#)

PUBLIC HEARING

27. [15-373](#) PUBLIC HEARING AND APPROVAL OF FISCAL YEAR 2015-16 PROPERTY TAX LEVY AND TRUTH IN TAXATION NOTICE (PUBLIC HEARING REQUIRED)
Staff Contact: Tom Duensing, Interim Assistant City Manager

ORDINANCES

28. [15-385](#) PUBLIC UTILITY EASEMENT AND ROADWAY ABANDONMENT OF CHERYL DRIVE
Staff Contact: Jack Friedline, Director, Public Works

Attachments: [Ordinance 2940 with exhibits](#)
29. [15-375](#) AUTHORIZATION TO ENTER INTO LEASE AGREEMENT AMENDMENT NO. 1 WITH HOPE FOR HUNGER CORPORATION
Staff Contact: Erik Strunk, Director, Community Services

Attachments: [Ordinance 2941](#)
[Lease Agreement, Amendment No. 1](#)

PUBLIC HEARING – RESOLUTIONS

30. [15-377](#) AMENDMENT TO FISCAL YEAR 2014-2015 COMMUNITY DEVELOPMENT
BLOCK GRANT ANNUAL ACTION PLAN (PUBLIC HEARING REQUIRED)
Staff Contact: Erik Strunk, Director, Community Services

Attachments: [Resolution 4964](#)
[Application](#)

31. [15-378](#) PUBLIC HEARING AND ADOPTION OF FISCAL YEAR 2015-2016 FINAL
BUDGET (RESOLUTION) (PUBLIC HEARING REQUIRED)
Staff Contact: Tom Duensing, Interim Assistant City Manager

Attachments: [Resolution 4965](#)
[Budget Schedules Policies 2015](#)

SPECIAL BUDGET MEETING (TO ADOPT FISCAL YEAR 2015-16 FINAL BUDGET)

ADJOURN SPECIAL BUDGET MEETING AND RECONVENE REGULAR COUNCIL MEETING

REQUEST FOR FUTURE WORKSHOP AND EXECUTIVE SESSION

COUNCIL COMMENTS AND SUGGESTIONS

ADJOURNMENT

Upon a public majority vote of a quorum of the City Council, the Council may hold an executive session, which will not be open to the public, regarding any item listed on the agenda but only for the following purposes:

- (i) discussion or consideration of personnel matters (A.R.S. § 38-431.03(A)(1));
- (ii) discussion or consideration of records exempt by law from public inspection (A.R.S. § 38-431.03(A)(2));
- (iii) discussion or consultation for legal advice with the city's attorneys (A.R.S. § 38-431.03(A)(3));
- (iv) discussion or consultation with the city's attorneys regarding the city's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation, or in settlement discussions conducted in order to avoid or resolve litigation (A.R.S. § 38-431.03(A)(4));
- (v) discussion or consultation with designated representatives of the city in order to consider its position and instruct its representatives regarding negotiations with employee organizations (A.R.S. § 38-431.03(A)(5)); or
- (vi) discussing or consulting with designated representatives of the city in order to consider its position and instruct its representatives regarding negotiations for the purchase, sale or lease of real property (A.R.S. § 38-431.03(A)(7)).



Legislation Text

File #: 15-378, **Version:** 1

PUBLIC HEARING AND ADOPTION OF FISCAL YEAR 2015-2016 FINAL BUDGET (RESOLUTION) (PUBLIC HEARING REQUIRED)

Staff Contact: Tom Duensing, Interim Assistant City Manager

Purpose and Policy Guidance

This is a request for City Council to waive reading beyond the title and review the Fiscal Year 2015-2016 (FY15-16) final budget, conduct a public hearing on the final budget, and convene a special meeting to adopt a resolution formally approving the final operating, capital, debt service, and contingency appropriation budget.

Background

Arizona state law requires the governing board of cities, towns, and counties to conduct a public hearing and then convene a special meeting to adopt a resolution approving the final annual budget. The regular voting meeting does not need to be adjourned to convene and conduct the special meeting required for the budget adoption.

Council approval of the tentative budget at the May 26, 2015 meeting set the maximum level of expenditure for FY15-16. Adjustments and reallocation of appropriation authority may be made after adoption of the tentative budget, although the total amount of appropriation cannot be increased.

In addition, special legislation requires cities to publish a notice of *Truth in Taxation* if the proposed primary tax levy, excluding amounts attributable to new construction, is greater than the amount levied by the city in previous year. All Truth in Taxation requirements of A.R.S. 42-17107 have been met.

The FY15-16 budget process included a five-year financial forecast of the operating funds, a review of the proposed ten-year Capital Improvement Plan, and a review of the detailed budget request for each of the department which included both operating funds and the capital outlay. To inform and deliberate on current budget issues and financing opportunities, several Budget Workshops were focused on specific budget and financial strategies for FY15-16 and future fiscal years. To date, a total of six public meetings were held relative to the FY15-16 budget process;

- Workshop - December 16 (General Fund and Major Operating Funds Five-Year Financial Forecast)
- Budget Workshop - February 3 (Overview of Budget Process and Policy Discussion)
- Budget Workshop - March 17 (Continue Policy Discussion and Financial Strategies)
- Budget Workshop- March 24 (Employee Benefits and Compensation and Review of the Ten-Year Capital Improvement Plan)
- Budget Workshop- April 17 (Presentation and Review of the FY15-16 Department Budget Requests)
- Budget Workshop- May 5 (Follow-up Discussion Budget Requests and Consideration for Policy Items)

Analysis

The FY15-16 Final Budget totals \$632 million. This represents a 2% decrease over the prior FY14-15 Budget. The planned spending reduction is mainly attributed to a decrease in Debt Service payments, as the result of a recent bond refinancing. A reduction in capital project carryover funding is also impacting the budget variance over the prior year.

The City's Annual Budget can be broken down into four major components; revenues, operations, capital, and debt service. As the General Fund is the largest operating fund in the City, this was the primary focus for much of the discussions over the past several months.

Overall the goal of the FY15-16 budget is to improve service delivery by leveraging technology, retaining dedicated staff, and continuing to improve the City's financial stability. The objectives and assumptions used in preparing the proposed budget center around the following;

- Improving the General Fund financial position
- Enhancing operations through advanced technology and innovation projects such as electronic plan review and permit system replacement, implementation of business intelligence (BI) solutions, and on-officer cameras
- Absorbing increases in MOU costs
- Absorbing 2.5 % non-represented employee pay increases
- Absorbing increases in Public Safety Personnel Retirement System (PSPRS) costs which includes additional contributions consistent with the League of Arizona Cities and Towns recommendations
- Consolidating the General Fund Sub-Funds

Operations

The total FY15-16 operating budget totals \$383.9 million, which represents a 4% increase over the FY14-15 operating budget of \$368.5 million. Large portions of this increase are due to the following:

- Internal Service Fund, technology project
- Absorbed increases in MOU costs
- Absorbed 2.5% increases in non-represented employee pay
- Absorbed increases in employee benefits and retirement costs
- Public Safety Personnel Retirement System increases and prepayments

Revenues

Total revenues for FY15-16 are estimated at \$511.2 million. The General Fund represents the largest revenue source at \$202.9 million, \$202.7 million of which represents the Primary General Fund. These revenues are primarily used for general government operations. Key General Fund revenues are sales taxes (\$98.7 million), property taxes (\$5.5 million) and State Shared Revenues (\$57.9 million). Enterprise Funds represent the next largest source of revenue to the city at \$122.4 million. These revenues are mainly from user fees and charges for services such as water and sewer services or landfill charges.

Capital Improvement Projects

Each year, a Capital Improvement Plan (CIP) is developed which is the roadmap for creating, maintaining, and paying for Glendale's present and future infrastructure needs. The CIP outlines project costs, funding sources and estimated future operating cost associated with each capital improvement. The plan is designed to ensure that capital improvements will be made when and where they are needed, and that the City will have the funds to pay for and maintain them.

The FY15-16 to FY21-25, Ten-Year CIP was presented to the council at the March 24, 2015 workshop. The total Ten-Year CIP is estimated at \$792.6 million, which includes \$51.9 million of carryover appropriation from FY14-15 into FY15-16 for multi-year projects. The largest single project in the Ten-Year plan is the Westgate Parking Garage at \$46.4 million. The Ten-Year capital plan for Enterprise projects totals \$230.7 million and another \$199.4 million is dedicated to Transportation and Streets.

The first year of plan, the FY15-16 CIP totals \$125.3 million. Of this amount, \$51.9 million is requested carryover appropriation for prior year projects that are not yet complete and \$73.4 million represents new funding for CIP projects. Transportation and Street Improvement projects (\$45.3 million) represent the largest portion of the FY15-16 CIP budget at 36% of the total, followed by Water/Sewer budget (\$28.9 million) at 23% of the total.

Debt Service

Budgeted Debt Service for FY15-16 totals \$77.9 million. The largest type of debt service is General Obligation (GO) Bonds totaling \$24.3 million or 31% of total debt service. GO debt is serviced through the secondary property tax levies. Other debt includes Municipal Property Corporation Debt (MPC) debt service totaling \$18.7 million and Excise Tax Debt Service totaling \$5.6 million. MPC and Excise Tax debt is serviced directly from General Fund revenues.

Inter-Fund Transfers

Appropriated inter-fund transfers are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the Transportation Capital Projects Fund is necessary to fund related capital outlay. As requested by council, the FY15-16 budget also includes maintenance of effort transfers of \$600,000 from the General Fund to the Enterprise Funds to support their operations. Inter-Fund Transfers for the FY15-16 budget total \$100.5 million.

Contingency

Contingency is included in the budget for unforeseen or unplanned expenditures. The FY15-16 budget includes \$44.8 million in contingency appropriation with the largest appropriation request residing in the Capital Projects Funds and totaling \$12.4 million. For this fund type, contingency appropriation allows the city to program available project funds for any unforeseen expenditures that may arise. The General Fund contingency totals \$5 million which represents 2.4% of total General Fund revenues. It is important to note that the use of contingency appropriation requires city council approval.

Previous Related Council Action

On May 26, 2015, Council adopted the FY15-16 Tentative Budget and gave notice for the Truth in Taxation

and Final FY15-16 Budget Public Hearings. Adoption of the Tentative Budget set the maximum limits for expenditures.

On May 5, 2015, a Budget Workshop was held to discuss follow up items and receive policy guidance on outstanding budget issues.

On April 14, 2015 a Budget Workshop was held to present the Department's FY15-16 budget request.

On March 24, 2015, a Budget Workshop was held to present and review the city's 10-year Capital Improvement Plan. Employee compensation and benefit proposals were also presented. Council guidance was sought on various policy items relative to the FY15-16 budget development.

March 17, 2015, a Budget Workshop was held seeking policy direction on various items relative to FY15-16 budget development.

On February 3, 2015, a Budget Workshop was held reviewing various items including the budget calendar, process, legal requirements, major budget components, and future discussion items.

On December 16, 2014, a Council Workshop was held and the General Fund and Major Operating Funds Five-Year Financial Forecast was presented which initiated the FY15-16 budget process.

Community Benefit/Public Involvement

The community benefit of the City's budget process, policy direction, and budgetary decisions demonstrates sound financial decisions are made through a transparent and public process. Ultimate budgetary decisions align with the strategic direction of the City and provide the public with information on service provided and Council priorities.

Budget and Financial Impacts

Budget and financial impacts are based on Council feedback. Adoption of the Final Budget is required by Arizona State budget law.

The annual budget (all funds) for the city is divided into four major components that include all appropriations. The total budget, including all four components, is \$632 million for FY 15-16. The four components and their respective total amounts for FY 15-16 are as follows:

- The *operating budget* finances the day-to-day provision of city services and totals \$383.9 million.
- The *capital improvement budget (CIP)* funds the construction and repair of city assets including roads, public amenities and other infrastructure throughout the city. The capital improvement budget totals \$125.3 million.
- The *debt service budget* is used to repay money borrowed by the city, primarily for capital

improvements, and amounts to \$77.9 million.

- The final component of the budget is the *contingency appropriation*, which is made up of fund reserves and is available to cover emergency expenses or revenue shortages should they arise during the fiscal year. The contingency appropriation for this fiscal year totals \$44.8 million.

City of Glendale

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Meeting Minutes - Final

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Mayor Jerry Weiers

Vice Mayor Ian Hugh

Councilmember Jamie Aldama

Councilmember Samuel Chavira

Councilmember Gary Sherwood

Councilmember Lauren Tolmachoff

Councilmember Bart Turner

CALL TO ORDER

Present: 7 - Mayor Jerry Weiers, Vice Mayor Ian Hugh, Councilmember Jamie Aldama, Councilmember Samuel Chavira, Councilmember Gary Sherwood, Councilmember Lauren Tolmachoff, and Councilmember Bart Turner

Also present were Tom Duensing, Interim Assistant City Manager; Jennifer Campbell, Assistant City Manager; Michael Bailey, City Attorney; Pamela Hanna, City Clerk; and Darcie McCracken, Deputy City Clerk.

PLEDGE OF ALLEGIANCE**PRAYER/INVOCATION**

The invocation was offered by Pastor Judah Montenegro of the Surprise Apostolic Church.

CITIZEN COMMENTS

Gary Hirsch, a Cactus resident, quoted a passage from the Sahuaro Weekly Update about streets and roadways and the fund balance. He said Councilmember Sherwood voted against the budget yet he was taking credit for the work of other Councilmembers that voted for it. He said they needed more improvements to the streets and needed to build up the fund balance. He also spoke about a radio broadcast about the Coyotes organization. In that broadcast, Mr. LeBlanc confirmed that he had spoken to several Councilmembers about what was discussed in executive session. He said this is an astonishing revelation and he is concerned about the sanctity of the executive session.

James Deibler, a Phoenix resident, said that the arena management agreement is a bad deal and costs the city millions of dollars. He said the Coyotes are using the taxpayers' money to pay down the hockey team debt. He said the city should get out of the deal with the Coyotes. He said the city should extend library hours and hire more public safety personnel. He hoped the city would make the right decision and get out of this deal and improve city services. He also spoke about a friend of his who almost fell out of his wheelchair due to a bump in the sidewalk. He said those should be fixed.

APPROVAL OF THE MINUTES OF MAY 26, 2015 VOTING MEETING AND MAY 29, 2015**SPECIAL VOTING MEETING**

1. [15-422](#) APPROVAL OF THE MINUTES OF MAY 26, 2015 VOTING MEETING AND MAY 29, 2015 SPECIAL VOTING MEETING
Staff Contact: Pamela Hanna, City Clerk

A motion was made by Councilmember Aldama, seconded by Councilmember Chavira, that this agenda item be approved. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

CONSENT AGENDA

Mr. Duensing read items 2 through 22 on the consent agenda.

Mr. Duensing provided clarification on item 14 and said within the body of the legislation description, it indicates a bid amount of \$899,773, but the bid amount is actually \$943,914. It does not change the recommended action.

Mayor Weiers said the \$899,773 number came from last year's bid.

Ms. Hanna read items 23 through 26 from consent resolutions.

2. [15-284](#) AUTHORIZATION TO APPROVE EXPENDITURE OF FUNDS FOR THE PURCHASE OF WATER QUALITY MONITORING EQUIPMENT AND LABORATORY SUPPLIES FROM HACH COMPANY
Staff Contact: Craig Johnson, P.E., Director, Water Services
This agenda item was approved.
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This agenda item was approved.

CONSENT RESOLUTIONS

23. [15-380](#) AMENDMENT NO. 1 TO INTERGOVERNMENTAL AGREEMENT BETWEEN THE MARICOPA COUNTY LIBRARY DISTRICT AND THE CITY OF GLENDALE FOR THE LIBRARY ASSISTANCE PROGRAM
Staff Contact: Erik Strunk, Director, Community Services
RESOLUTION NO. 4960 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING AND DIRECTING THE ENTERING INTO OF AMENDMENT NO. 1 TO AN INTERGOVERNMENTAL AGREEMENT WITH THE MARICOPA COUNTY LIBRARY DISTRICT FOR THE LIBRARY ASSISTANCE PROGRAM.
This agenda item was approved.
24. [15-395](#) AUTHORIZATION TO APPLY FOR AND ACCEPT REVENUE SHARING FUNDS FROM THE TOHONO O'ODHAM NATION
Staff Contact: Tom Duensing, Interim Assistant City Manager
RESOLUTION NO. 4961 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING THE SUBMITTAL OF TEN (10) APPLICATIONS IN THE APPROXIMATE AMOUNT OF \$2,155,954 (TWO MILLION ONE HUNDRED FIFTY-FIVE THOUSAND, NINE HUNDRED FIFTY-FOUR DOLLARS) FOR INDIAN GAMING REVENUE SHARING GRANTS TO THE TOHONO O'ODHAM NATION; AND AUTHORIZING THE ACCEPTANCE, IF AWARDED, ON BEHALF OF THE CITY OF GLENDALE.
This agenda item was approved.
25. [15-396](#) RESOLUTION OF SUPPORT FOR A GRANT REQUEST BY THE 1st LT. FRANK LUKE JR. MEMORIAL MUSEUM AND RESEARCH CENTER
Staff Contact: Tom Duensing, Interim Assistant City Manager
RESOLUTION NO. 4962 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING THE SUBMITTAL OF AN APPLICATION FOR AN INDIAN GAMING REVENUE SHARING GRANT TO TOHONO O'ODHAM NATION ON BEHALF OF THE 1ST LT. FRANK LUKE JR. MEMORIAL MUSEUM AND RESEARCH CENTER IN THE AMOUNT OF \$59,320.
This agenda item was approved.
26. [15-397](#) RESOLUTION OF SUPPORT FOR A GRANT REQUEST BY THE GLENDALE HISTORIC PRESERVATION SOCIETY
Staff Contact: Tom Duensing, Interim Assistant City Manager

RESOLUTION NO. 4963 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING THE SUBMITTAL OF AN APPLICATION FOR AN INDIAN GAMING REVENUE SHARING GRANT TO TOHONO O'ODHAM NATION ON BEHALF OF THE GLENDALE ARIZONA HISTORICAL SOCIETY IN THE AMOUNT OF \$32,800.

This agenda item was approved.

Approval of the Consent Agenda

A motion was made by Sherwood, seconded by Hugh, to approve the recommended actions on Consent Agenda Item Numbers 2 through 26. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

PUBLIC HEARING

27. [15-373](#) PUBLIC HEARING AND APPROVAL OF FISCAL YEAR 2015-16 PROPERTY TAX LEVY AND TRUTH IN TAXATION NOTICE (PUBLIC HEARING REQUIRED)

Staff Contact: Tom Duensing, Interim Assistant City Manager

Mayor Weiers opened the public hearing. There being no speakers, he closed the public hearing.

A motion was made by Councilmember Aldama, seconded by Councilmember Chavira, that this agenda item be approved. The motion carried by the following vote:

Aye: 5 - Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

Nay: 2 - Mayor Weiers, and Vice Mayor Hugh

ORDINANCES

28. [15-385](#) PUBLIC UTILITY EASEMENT AND ROADWAY ABANDONMENT OF CHERYL DRIVE

Staff Contact: Jack Friedline, Director, Public Works

Mr. Friedline said this item was requesting Council adopt an ordinance approving the abandonment of a public utility easement along Cheryl Drive, between Citrus Road and 175th Avenue, and vacate a portion of the adjacent roadway in that location. He said a public utility easement was dedicated between Citrus Road and 175th Avenue, adjacent to the roadway of Cheryl Drive. He continued Cheryl Drive was never paved and the city annexed Zanjero Pass, the public utility easement and roadway and MWD. The dominant landowner has requested that the easement be abandoned by the city. All affected utility companies have confirmed they do not need the easement. MWD has also requested the roadway be abandoned since there is no public access from the Zanjero Pass development to Cheryl Drive. Staff has determined that the roadway and easement are of little benefit to the city or its residents and the wishes to relinquish any responsibility for maintenance and liability to the adjacent landowners. There are no objections to the

abandonment of the public utility easement from the utility companies and adjacent landowners have requested ownership control over the roadway and they will own and maintain the unpaved road in the future. Staff recommends abandoning the easement and vacating the roadway.

Councilmember Tolmachoff was concerned about some of the language regarding property ownership and asked if staff was certain the city will have no obligation.

Mr. Friedline said it is his understanding that NWD intends to revert this property to the landowners and he knows of no reason why they would not do that. He said the landowners are ready and willing to accept it.

Councilmember Tolmachoff asked if that would be spelled out in the agreement. Mr. Friedline responded yes, but there could be no guarantees that all the landowners will end up accepting their frontage land.

ORDINANCE NO. 2940 NEW SERIES, WAS READ BY NUMBER AND TITLE ONLY, IT BEING AN ORDINANCE OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING THE ABANDONMENT OF A PUBLIC UTILITY EASEMENT BETWEEN CITRUS ROAD AND 175TH AVENUE AND AUTHORIZING THE VACATION OF THE ROADWAY BETWEEN CITRUS ROAD AND 175TH AVENUE KNOWN AS CHERYL DRIVE; AND DIRECTING THE CITY CLERK TO RECORD A CERTIFIED COPY OF THIS ORDINANCE.

A motion was made by Councilmember Tolmachoff, seconded by Councilmember Aldama, that this agenda item be approved. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

29. [15-375](#)

AUTHORIZATION TO ENTER INTO LEASE AGREEMENT AMENDMENT NO. 1 WITH HOPE FOR HUNGER CORPORATION

Staff Contact: Erik Strunk, Director, Community Services

Mr. Strunk said this item is for approval of a two year renewal option for an agreement with Hope for Hunger Corporation, and the agreement is retroactive to December 2014. The purpose is for warehousing and food distribution for low to moderate income persons at 5605 N 55th Avenue. Hope for Hunger provides supplemental and emergency food for Glendale residents. The food bank is a very important presence in the community. He explained they expect to serve about 49,000 individuals in the upcoming year. He said there are no ongoing operational or maintenance costs associated with the lease for renewal.

Councilmember Aldama commented he is excited that Hope for Hunger is back for approval. He said people still have needs for emergency food at this location. He thanked Mr. Strunk and his staff for their efforts.

ORDINANCE NO. 2941 NEW SERIES, WAS READ BY NUMBER AND TITLE ONLY, IT BEING AN ORDINANCE OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, AUTHORIZING AND DIRECTING THE CITY MANAGER TO ENTER INTO AMENDMENT NO. 1 TO THE FOOD BANK LEASE AGREEMENT WITH HOPE FOR HUNGER CORPORATION FOR THE PURPOSE OF WAREHOUSING AND DISTRIBUTING FOOD TO LOW AND MODERATE INCOME PERSONS;

AUTHORIZING A TWO-YEAR EXTENSION OF THE LEASE; AND ORDERING THAT A CERTIFIED COPY OF THIS ORDINANCE BE RECORDED.

Councilmember Chavira thanked Mr. Strunk and Randy Rodriguez for their efforts to keep this program going. He said the families being helped by this program are the working poor and are in need of this continuing service.

Mayor Weiers said he met Randy Rodriguez and they spoke about the battles they had to establish Hope for Hunger and he promised Mr. Rodriguez he would do everything he could to assist with this program. He said the Christmas Parade has raised money and they have been able to give Hope for Hunger checks for \$10,000 for two years. He also thanked Randy's wife for her hard work

A motion was made by Councilmember Chavira, seconded by Councilmember Sherwood, that this agenda item be approved. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

PUBLIC HEARING – RESOLUTIONS

30. [15-377](#) AMENDMENT TO FISCAL YEAR 2014-2015 COMMUNITY DEVELOPMENT BLOCK GRANT ANNUAL ACTION PLAN (PUBLIC HEARING REQUIRED)

Staff Contact: Erik Strunk, Director, Community Services

Mr. Strunk said this item will help Glendale assist families into affordable housing. He said staff is asking Council to amend the FY14-15 Annual Action Plan. This approval will allow the city to accept an additional \$200,000 in home investment funds through the Maricopa County Home Consortium, and it will allow the city to continue its partnership with Habitat for Humanity for rehabilitation and resale of four homes. He said there is no fiscal impact on the city.

Mayor Weiers opened the public hearing. There were no speakers on this item and the public hearing was closed.

RESOLUTION NO. 4964 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, APPROVING AND AUTHORIZING SUBMISSION OF AN AMENDMENT TO THE ANNUAL ACTION PLAN FOR FISCAL YEAR 2014-2015 TO THE U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT THROUGH THE MARICOPA COUNTY HOME CONSORTIUM AND ACCEPTING HOME INVESTMENT PARTNERSHIPS PROGRAM REALLOCATION IN THE AMOUNT OF \$200,000.

Councilmember Sherwood spoke about the progress made by this program and said it is a wonderful program. He said it benefits and makes a big difference in the neighborhoods.

A motion was made by Councilmember Turner, seconded by Councilmember Aldama, that this agenda item be approved. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

31. [15-378](#) PUBLIC HEARING AND ADOPTION OF FISCAL YEAR 2015-2016 FINAL BUDGET (RESOLUTION) (PUBLIC HEARING REQUIRED)
Staff Contact: Tom Duensing, Interim Assistant City Manager

Mr. Duensing said this is a request to review the FY15-16 final budget, conduct a public hearing on the budget and convene a special meeting to adopt a resolution approving the final operating, capital, debt service and contingency appropriation budget. Mr. Duensing provided several highlights of this budget and said it continues delivery to the citizens and honors contractual obligations. It also includes significant investment in technology projects, absorbs impacts of Fire MOU and non-represented pay increases. It also absorbs increases in PSPRS retirement, retirement increases and the city will contribute more than the minimum amount required. This budget also consolidates the General Fund sub-funds and also includes appropriate for pavement management, increases to library hours, appropriates \$10,000 for diversity projects, and funding for homeless prevention. It also revises city financial policies related to the appropriate level of General Fund fund balance. Mr. Duensing said he was pleased to report that Moody's released a report today that upgrades the city's rating outlook from stable to positive on all the city's debt. He said the Moody's review represents the hard work of staff and the Council's decision-making, and he highlighted comments from the Moody's report. He asked Mayor Weiers to convene a special meeting and open a public hearing.

Mayor Weiers opened the public hearing.

James Diebler, a Phoenix resident, said the budget is good because the city is trying to budget the money to fix roads, extend library hours and improve transit routes in the city. He said it will also help the Adult Center be more productive.

Mayor Weiers closed the public hearing.

SPECIAL BUDGET MEETING (TO ADOPT FISCAL YEAR 2015-16 FINAL BUDGET)

RESOLUTION NO. 4965 NEW SERIES WAS READ BY NUMBER AND TITLE ONLY, IT BEING A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE ESTIMATES OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2015-16; ADOPTING A FINAL BUDGET; AND SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION FOR THE VARIOUS PURPOSES.

Councilmember Chavira thanked Mr. Duensing and staff for fixing the city. He said Fire is understaffed and wanted to have everyone aware of the slow call times for Fire calls. He said he was going to have to vote no on the budget.

Councilmember Sherwood asked Mr. Duensing where the city would be if they had voted to drop the sunset clause.

Mr. Duensing said it was difficult to say, but his assessment was the city would not have had the positive outlook it received today. He said there are many other factors that also go into that positive outlook.

Councilmember Sherwood asked if that tax generated about \$23 million a year right now.

Mr. Duensing said that was correct.

Councilmember Sherwood said that was a close, difficult vote a year ago and he couldn't imagine the city not having that as they try and fix the budget. He said staff laid out the budget process so it was easy for everyone to see. He also appreciated getting the fund balance back in order, although he was concerned about the out years if they cannot reach the 25 percent by 2020. He is still concerned about public safety and said he didn't see where they had the extra money. He will have to vote no on this just to be consistent with his vote two weeks ago. He did say he was happy with the way the city is moving and the Moody's rating increases. He hoped they could come up with something soon to address the public safety issue.

Mayor Weiers closed the special budget meeting and reconvened the voting meeting.

Councilmember Tolmachoff asked if the sunset was supposed to be August of 2017 for the temporary sales tax.

Mr. Duensing said he believed that was correct.

Councilmember Turner complimented city staff for the work they have done. He said there is a lot of good in this budget, including raises, securing pensions for public safety employees and body cameras for police officers. The city is also adding four engineers in the streets department for the repavement program. He said long range planning will help solve the city's problems, including the public safety issues. He said there are opportunities to make mid-year adjustments if necessary. He said long range fiscal stability is crucial for the city.

Councilmember Aldama thanked the Councilmembers who are passionate about public safety. He also thanked Mr. Duensing for laying out the budget process in an understandable way. He is passionate about Public Safety, the police and fire and urged the Council to address those needs as soon as possible. He is pleased about this budget and said it starts to right this very large ship. He also spoke about refinancing the bonds to help save the city money, the increase and library hours, providing funding for homeless prevention, and obtaining funding for the repavement program. He urges staff to work on a plan for Public Safety.

Councilmember Tolmachoff wanted everyone not to confuse fiscal responsibility with not caring about Public Safety. She said the budget is fiscally responsible.

Mayor Weiers said he was proud of staff for the balanced budget. He said he was glad the Council is making decisions for the good of the city. He said the city is lucky to have Mr. Duensing.

A motion was made by Councilmember Tolmachoff, seconded by Vice Mayor Hugh, that this agenda item be approved. The motion carried by the following vote:

Aye: 5 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Tolmachoff, and Councilmember Turner

Nay: 2 - Councilmember Chavira, and Councilmember Sherwood

ADJOURN SPECIAL BUDGET MEETING AND RECONVENE REGULAR COUNCIL MEETING

REQUEST FOR FUTURE WORKSHOP AND EXECUTIVE SESSION

A motion was made by Vice Mayor Hugh, seconded by Councilmember

Sherwood, to hold the next regularly scheduled City Council workshop on Tuesday, June 16, 2015 at 1:30 p.m. in room B-3 of the City Council Chambers, to be followed by an Executive Session pursuant o A.R.S. 38-431.03. The motion carried by the following vote:

Aye: 7 - Mayor Weiers, Vice Mayor Hugh, Councilmember Aldama, Councilmember Chavira, Councilmember Sherwood, Councilmember Tolmachoff, and Councilmember Turner

COUNCIL COMMENTS AND SUGGESTIONS

Councilmember Aldama will not hold mobile office hours in July, but will resume on August 3rd from 5:00 pm to 6:30 pm at the Glendale Community Center at 5401 W. Ocotillo Road. He also thanked the citizens who attend the mobile office hours. He thanked staff for answers provided to citizen questions.

Councilmember Chavira spoke about Alex Romero who went through the Glendale Community College fire program and was hired by Buckeye Valley Fire Department.

Mayor Weiers said if patrons mentioned MYAC at Chipotle at Westgate from 5 pm to 9 pm tomorrow night, 50 percent of the proceeds will go to Relay for Life. He said on Saturday, June 13th from 10 am to 2 pm, at Arrowhead Towne Center, southwest parking lot; agencies from Glendale, several Sheriff's Departments, and Luke Air Force Base will be out to meet the community so they understand what those law enforcement agencies do every day. Mayor Weiers said he will allow himself to be tased if the highest bidder is over \$10,000. Those proceeds will go to the 100 Club.

ADJOURNMENT

The meeting was adjourned at 7:10 p.m.

RESOLUTION NO. 4965 NEW SERIES

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE ESTIMATES OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2015-16; ADOPTING A FINAL BUDGET; AND SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION FOR THE VARIOUS PURPOSES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona, and the charter and ordinances of the City of Glendale, the Council must adopt a final budget for the fiscal year beginning July 1, 2015 and ending June 30, 2016; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of records; and

WHEREAS, the tentative budget was approved by Council on May 26, 2015, by Resolution No. 4958 New Series; and

WHEREAS, as of this date the City Council has conducted a public hearing and entered a special meeting in connection with the adoption of the final budget; and

WHEREAS, it appears that the sums to be raised by taxation, as specific therein, do not in the aggregate, exceed the amount for primary property taxes as computed in A.R.S. §42-17051(A); and

WHEREAS, the proposed expenditures of the Housing Fund are necessary in the efficient and economical operation of the housing program for the purpose of serving low-income families; and

WHEREAS, the financial plan of the Housing Fund is reasonable in that: (a) it includes a source of funding adequate to cover all proposed expenditures; (b) it does not provide for use of federal funding in excess of that payable under the Performance Funding System regulations; (c) that all proposed rental charges and expenditures will be consistent with provisions of law and the Annual Contributions Contract; and (d) that no public Housing Authority employee, reflected in the budget, is serving in a variety of positions which will exceed 100% allocation of his/her time.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules herein contained are hereby adopted for the purpose as hereinafter set forth as the final budget for the City of Glendale for the fiscal year 2015-16.

SECTION 2. That the Council will set the property tax levy on June 23, 2015.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies; and the transfer of any sums within any specific appropriations may be made only upon approval of the City Council. The City Manager may use their discretion in utilizing an appropriation that is authorized for a single department so long as the utilization is consistent with the purpose of the appropriation set forth in the budget.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by Federal and State law, City Charter and ordinances.

SECTION 5. That all sums contained in said estimate expenditures shall be considered as specific appropriation and authority for the expenditures thereof, as provided for and in said budget, the laws of the United States Government, the State of Arizona, the charter and ordinances of the City of Glendale.

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this ____ day of _____, 2015.

M A Y O R

ATTEST:

City Clerk (SEAL)

APPROVED AS TO FORM:

City Attorney

REVIEWED BY:

Acting City Manager

Budget Document

Section 1 – Financial Policies

This section includes the financial policies that are key to financial stability and long-term planning. The financial policies will be included in the FY15-16 Annual Budget book and cover four major areas;

1. Fiscal Planning and Budgeting
2. Expenditure Control
3. Capital Asset and Debt Management
4. Fund Reserves and Structure

Section 2 - Schedule One

This section includes Schedule One, a summary of the FY15-16 budgeted revenues and expenditures by fund. Schedule One is included in every annual budget document and provides a quick fund level summary of expected inflows (such as revenues) and outflows (such as expenditures) for each fund and, at a broader level, fund grouping (such as General Fund Group, Debt Service Fund Group, Internal Service Fund Group, etc.).

Schedule One shows a total budget of \$632.0 million for FY15-16 with an operating budget of \$383.9 million, a capital improvement budget of \$125.3 million, a debt service budget of \$77.9 million, and a contingency appropriation of \$44.8 million. Schedule One also shows a total revenue budget of \$511.2 million and a total transfer budget of \$100.5 million.

Section 3 - State of Arizona's Auditor General Budget Schedules

This section includes all of the State of Arizona's Office of the Auditor General's (AG) budget schedules. These schedules are labeled A through G and are identified in the following bullet points:

- Schedule A - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- Schedule B - Tax Levy and Tax Rate Information
- Schedule C - Revenues Other Than Property Taxes
- Schedule D - Other Financing Sources/Uses and Interfund Transfers
- Schedule E - Expenditures/Expenses by Fund
- Schedule F - Expenditures/Expenses by Department
- Schedule G - Full-Time Employees and Personnel Compensation

Section 1

Financial Policies

FINANCIAL POLICIES

A key component of the Fiscal Year 2015-16 (FY15-16) budget is the adoption of the Council's financial policies. This budget document includes the Council's financial policies that were approved in the FY13-14 budget adoption process and revised in FY14-15.

While established financial policies existed, those financial policies needed to be expanded during the prior year. As the City focuses on long-term financial stability in its financial planning, it will become necessary to again revise the financial policies in FY15-16 to ensure the policies align with the expectations of the Council.

Council's financial policies serve as the foundation for moving forward with a strong, sustainable financial plan. Council's financial policies also provide a roadmap for the City's recovery to a more sustainable financial future. The policies provide broad policy guidance related to *Fiscal Planning and Budgeting*, *Expenditure Control*, *Capital Asset and Debt Management*, and *Fund Reserves and Structure*. All four key financial policy areas are discussed on the following pages.

FISCAL PLANNING AND BUDGETING

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.
 - a. The budget will be balanced, by fund, when all projected ongoing revenue sources do not exceed all ongoing expenses proposed for the current FY and for the upcoming FY. Use of the unassigned fund balance will occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.
 - b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.

2. To ensure ongoing General Fund stability, the primary property tax levy will be set each year at the maximum allowable amount.
3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.
4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.
5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:
 - a. Revenue projections by major category, by fund;
 - b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
 - c. Debt service principal and interest amounts;
 - d. Proposed inter-fund transfers;
 - e. Projected fund balance by fund;
 - f. Proposed personnel staffing levels;
 - g. Detailed schedule of capital projects;
 - h. Any additional information, data, or analysis requested by Council.
6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, sanitation and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided other funds. Additional funds may be added upon Council approval.
7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.
8. Addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.
9. The Finance and Technology Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.
 - a. Total compensation will be evaluated periodically for competitiveness.
 - b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.
 - c. A policy will be developed regarding the continuation of retiree health insurance after the completion of a comprehensive evaluation of the impact of GASB 67 and the presentation of results to Council.
11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.
12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Finance and Technology Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager's budget presented to Council.
13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon City Manager approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.
14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563 where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.
 - a. Council must approve use of any fund's contingency appropriation.
 - b. The City Manager may authorize a transfer of unencumbered appropriation balance within an individual city office, department or agency at any time during the fiscal year.
 - c. Council must approve any inter-departmental appropriation transfers during the last three months of the fiscal year.
 - d. Council must approve any inter-fund cash and appropriation transfers (i.e., transfers between funds) during the last three months of the fiscal year.
 - e. Procedures for requesting Council approval of appropriation transfers and delegation of budget responsibility will be set by the City Manager.

- f. If a budget appropriation is restricted to the last three months of the fiscal year for a necessary expenditure in the first nine months of a fiscal year, staff will seek approval from Council to exceed budget appropriation with a corresponding transfer in the last three months of the fiscal year. In order to maintain budgetary control, staff may seek Council approval to reduce budgetary appropriation, throughout the fiscal year, in order to ensure adequate funding exists to process the transfer within the last three months of the fiscal year.
 - g. For restricted fund transfers, the Council shall be provided with a) justification that such transfers are consistent with restricted fund purposes, b) assurance that the transfer has been legally reviewed by the City Attorney, and c) assurance that the transfer meets the restrictions set out in this transfer policy.
 - h. There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Finance and Technology Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Finance and Technology Department will seek Council ratification at the first possible Council meeting.
15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be accomplished through the use of a “rental rate structure” that is revised annually as part of the annual budget process.
- a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.
 - b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year’s rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.
 - c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Finance and Technology Department for technology and telephonic systems.
16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the City.

EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.
2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.
3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.
4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need.

Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.
 - a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into

account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.

2. The 10-year CIP will address capital needs in the following order:
 - a. to improve existing assets;
 - b. to replace existing assets;
 - c. to construct new assets.

3. All projects will be evaluated annually by a multi-departmental team regarding
 - a. accuracy of the projected costs;
 - b. consistency with the General Plan and Council policy goals;
 - c. long-range master plans;
 - d. ability to finance initial capital costs;
 - e. ability to finance life cycle costs;
 - f. ability to cover the associated additional ongoing operating costs.

4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.
 - a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.

5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.
 - a. For FY15-16, debt service is 11.75% of the FY15-16 General Fund operating revenue as defined above.

6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:
 - a. The project requires ongoing revenue not available from other sources.
 - b. Matching monies are available that may be lost if not applied for in a timely manner.
 - c. Catastrophic conditions.

7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:
 - a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
 - b. An ongoing revenue source is identified to pay the annual debt service; and
 - c. The Finance and Technology Director, along with the city's financial advisors, determine that this is in the city's best financial interest.
8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to providing services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum unrestricted (*the total amount of the committed, assigned, and unassigned*) fund balance in the General Fund shall total 25% of projected annual ongoing revenues. For the other major governmental operating funds, the total minimum restricted fund balance shall be 10% of projected revenues.
 - a. If a situation arises where fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.
 - b. Inclusive in the 25% General Fund unrestricted fund balance, an assigned Budget Stabilization Reserve will be maintained at 10% of the General Fund operating revenues to be used in the event of unexpected revenue shortfalls if needed, and to be adjusted at year end.
 - c. Inclusive in the 25% General Fund unrestricted fund balance, an assigned Operating Reserve will begin to be established in FY14-15 for amounts over the General Fund Budget Stabilization Reserve and which will increase incrementally each year until it reaches at least 15% of the General Fund operating revenues by FY19-20, which is the ensuing five fiscal years. Any usage of this reserve must be approved by the majority of the City Council, and the City shall strive to replenish the Operating Reserve the following fiscal year. Examples of potential usage would be to provide funding to deal

with fluctuations in fiscal cycles and Council approved operating requirements.

- d. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.
2. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.
3. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.
4. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.

Section 2

Schedule One

Fund Balance Analysis

SCHEDULE ONE

FY2016 Fund Balance Analysis

		Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
General Fund											
1000	General	\$26,821,078	\$202,743,071	\$24,144,445	(\$21,817,014)	(\$194,114,097)	(\$2,540,398)	\$0	(\$5,000,000)	(\$201,654,495)	\$30,237,085
1120	Vehicle Replacement	\$5,943,646	\$256,000	\$0	\$0	(\$4,500,000)	\$0	\$0	\$0	(\$4,500,000)	\$1,699,646
Sub-Total General Fund		\$32,764,724	\$202,999,071	\$24,144,445	(\$21,817,014)	(\$198,614,097)	(\$2,540,398)	\$0	(\$5,000,000)	(\$206,154,495)	\$31,936,731
Special Revenue Funds											
1200	Utility Bill Donation	\$82,973	\$155,400	\$0	\$0	(\$200,000)	\$0	\$0	\$0	(\$200,000)	\$38,373
1220	Arts Commission Fund	\$870,461	\$281,112	\$0	\$0	(\$188,226)	(\$200,000)	\$0	\$0	(\$388,226)	\$763,347
1240	Court Security/Bonds	\$167,424	\$729,595	\$0	\$0	(\$539,755)	\$0	\$0	\$0	(\$539,755)	\$357,264
1300	Home Grant	\$0	\$1,674,204	\$0	\$0	(\$1,674,204)	\$0	\$0	\$0	(\$1,674,204)	\$0
1310	Neighborhood Stabilization Pgm	\$0	\$926,259	\$0	\$0	(\$926,259)	\$0	\$0	\$0	(\$926,259)	\$0
1311	N'hood Stabilization Pgm III	\$0	\$1,100,000	\$0	\$0	(\$1,100,000)	\$0	\$0	\$0	(\$1,100,000)	\$0
1320	C.D.B.G.	\$0	\$3,637,151	\$0	\$0	(\$3,637,151)	\$0	\$0	\$0	(\$3,637,151)	\$0
1340	Highway User Gas Tax	\$23,058,009	\$14,169,119	\$0	(\$21,609,851)	(\$9,357,635)	\$0	\$0	(\$650,000)	(\$10,007,635)	\$5,609,642
1650	Transportation Grants	\$0	\$19,134,936	\$0	\$0	(\$1,000,000)	(\$18,134,936)	\$0	\$0	(\$19,134,936)	\$0
1660	Transportation Sales Tax	\$28,133,304	\$24,470,223	\$900,000	(\$32,795,441)	(\$13,512,235)	\$0	\$0	\$0	(\$13,512,235)	\$7,195,851
1700	Police Special Revenue	\$7,427,075	\$15,045,955	\$0	(\$16,305,055)	\$0	\$0	\$0	\$0	\$0	\$6,167,975
1720	Fire Special Revenue	\$465,000	\$7,576,332	\$0	(\$7,839,390)	\$0	\$0	\$0	\$0	\$0	\$201,942
1760	Airport Special Revenue	\$0	\$545,779	\$92,868	\$0	(\$638,647)	\$0	\$0	\$0	(\$638,647)	\$0
1820	CAP Grant	\$0	\$1,302,025	\$25,794	\$0	(\$1,303,723)	\$0	\$0	\$0	(\$1,303,723)	\$24,096
1830	Emergency Shelter Grants	\$0	\$208,992	\$0	\$0	(\$208,992)	\$0	\$0	\$0	(\$208,992)	\$0
1840	Grants	\$0	\$16,776,589	\$0	\$0	(\$6,579,040)	\$0	\$0	(\$10,197,549)	(\$16,776,589)	\$0
1860	RICO Funds	\$1,703,162	\$1,015,000	\$0	\$0	(\$2,481,886)	\$0	\$0	\$0	(\$2,481,886)	\$236,276
1880	Parks & Recreation Self Sust	\$154,552	\$1,094,167	\$0	\$0	(\$1,162,922)	\$0	\$0	\$0	(\$1,162,922)	\$85,797
1885	Parks & Recreation Designated	\$124,619	\$9,300	\$0	\$0	(\$81,818)	\$0	\$0	\$0	(\$81,818)	\$52,101
2120	Airport Capital Grants	\$0	\$4,838,303	\$0	\$0	\$0	(\$4,838,303)	\$0	\$0	(\$4,838,303)	\$0
2530	Training Facility Revenue Fund	\$129,983	\$1,624,992	\$0	\$0	(\$1,624,992)	\$0	\$0	\$0	(\$1,624,992)	\$129,983
Sub-Total Special Revenue Fund		\$62,316,563	\$116,315,433	\$1,018,662	(\$78,549,737)	(\$46,217,485)	(\$23,173,239)	\$0	(\$10,847,549)	(\$80,238,273)	\$20,862,648
Debt Service Funds											
1900	G.O. Bond Debt Service	\$9,447,867	\$19,841,880	\$209,713	\$0	\$0	\$0	(\$24,337,128)	\$0	(\$24,337,128)	\$5,162,332
1920	HURF Debt Service	\$34,956	\$0	\$1,975,800	\$0	\$0	\$0	(\$1,975,800)	\$0	(\$1,975,800)	\$34,956
1930	PFC Debt Service	\$98,159	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$98,159
1940	M.P.C. Debt Service	\$7,049,167	\$0	\$14,287,862	\$0	\$0	\$0	(\$18,737,313)	\$0	(\$18,737,313)	\$2,599,716
1950	Excise Tax Deb Service	\$6,585	\$0	\$5,600,000	\$0	\$0	\$0	(\$5,575,770)	\$0	(\$5,575,770)	\$30,815
1970	Transportation Debt Service	\$6,476	\$0	\$7,147,999	\$0	\$0	\$0	(\$7,147,999)	\$0	(\$7,147,999)	\$6,476
Sub-Total Debt Service Funds		\$16,643,210	\$19,841,880	\$29,221,374	\$0	\$0	\$0	(\$57,774,010)	\$0	(\$57,774,010)	\$7,932,454

SCHEDULE ONE

FY2016 Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance	
Capital Project Funds											
1380	DIF Library Bld	\$1,753,687	\$6,333	\$0	\$0	\$0	\$0	(\$1,760,020)	(\$1,760,020)	\$0	
1421+	DIF-Fire Protection Facilities	\$803,992	\$2,000	\$0	\$0	\$0	\$0	(\$805,992)	(\$805,992)	(\$0)	
1441+	DIF-Police Facilities	\$1,631,826	\$6,403	\$0	\$0	\$0	\$0	(\$1,638,229)	(\$1,638,229)	\$0	
1461+	DIF-Citywide Parks	\$331,395	\$40,318	\$0	\$0	\$0	\$0	(\$371,713)	(\$371,713)	\$0	
1481+	DIF-Citywide Recreation Fac	\$1,298,338	\$5,356	\$0	(\$209,713)	\$0	\$0	(\$1,093,981)	(\$1,093,981)	(\$0)	
1501+	DIF-Libraries	\$2,926,325	\$12,290	\$0	\$0	(\$1,064,630)	\$0	(\$1,873,985)	(\$2,938,615)	\$0	
1520	DIF-Citywide Open Spaces	\$503,021	\$2,000	\$0	\$0	\$0	\$0	(\$505,021)	(\$505,021)	(\$0)	
1541+	DIF-Parks Dev Zone 1	\$235,535	\$700	\$0	\$0	(\$114,000)	\$0	(\$122,235)	(\$236,235)	(\$0)	
1561+	DIF-Parks Dev Zone 2	\$178,163	\$1,123	\$0	\$0	(\$163,497)	\$0	(\$15,789)	(\$179,286)	\$0	
1581+	DIF-Parks Dev Zone 3	\$84,732	\$383	\$0	\$0	(\$33,000)	\$0	(\$52,115)	(\$85,115)	\$0	
1601+	DIF-Roadway Improvements	\$4,055,891	\$11,800	\$0	\$0	(\$925,555)	\$0	(\$3,142,136)	(\$4,067,691)	(\$0)	
1620	DIF-General Government	\$161,323	\$667	\$0	\$0	\$0	\$0	(\$161,990)	(\$161,990)	\$0	
1980	Streets Constr. - 1999 Auth	\$2,698,299	\$1,500	\$0	\$0	(\$2,655,486)	\$0	(\$44,313)	(\$2,699,799)	(\$0)	
2000	Hurf Street Bonds	\$18,827	\$1,500	\$20,634,051	\$0	(\$20,654,378)	\$0	\$0	(\$20,654,378)	(\$0)	
2040	Public Safety Construction	\$1,929,386	\$200	\$0	\$0	(\$855)	(\$1,928,731)	\$0	(\$1,929,586)	\$0	
2060	Parks Construction	\$83	\$0	\$0	\$0	(\$83)	\$0	\$0	(\$83)	\$0	
2070	General Gov Capital Projects	\$2,234,438	\$0	\$0	\$0	(\$2,234,438)	\$0	\$0	(\$2,234,438)	\$0	
2180	Flood Control Construction	\$2,553,401	\$200	\$0	\$0	(\$2,415)	(\$1,677,743)	(\$873,443)	(\$2,553,601)	\$0	
2210	Transportation Capital Project	\$0	\$0	\$24,647,442	\$0	(\$24,647,442)	\$0	\$0	(\$24,647,442)	\$0	
Sub-Total Capital Fund		\$23,398,662	\$92,773	\$45,281,493	(\$209,713)	(\$3,353)	(\$56,098,900)	\$0	(\$12,460,962)	(\$68,563,215)	(\$0)
Permanent Funds											
2280	Cemetery Perpetual Care	\$5,647,617	\$22,000	\$0	\$0	\$0	\$0	(\$5,669,617)	(\$5,669,617)	\$0	
Sub-Total Permanent Funds		\$5,647,617	\$22,000	\$0	\$0	\$0	\$0	\$0	(\$5,669,617)	(\$5,669,617)	\$0
Enterprise Funds											
2360+	Water and Sewer	\$71,653,215	\$81,199,487	\$225,000	\$0	(\$50,670,513)	(\$28,922,685)	(\$20,158,683)	(\$8,637,424)	(\$108,389,305)	\$44,688,397
2440	Landfill	\$11,027,537	\$10,796,290	\$315,000	\$0	(\$9,578,913)	(\$11,138,288)	\$0	(\$600,000)	(\$21,317,201)	\$821,626
2480	Sanitation	\$2,454,021	\$14,953,000	\$60,000	\$0	(\$13,467,271)	(\$3,455,446)	\$0	(\$200,000)	(\$17,122,717)	\$344,304
2500	Pub Housing Budget Activities	\$2,400,000	\$15,494,940	\$310,490	\$0	(\$15,891,384)	\$0	\$0	\$0	(\$15,891,384)	\$2,314,046
Sub-Total Enterprise Funds		\$87,534,773	\$122,443,717	\$910,490	\$0	(\$89,608,081)	(\$43,516,419)	(\$20,158,683)	(\$9,437,424)	(\$162,720,607)	\$48,168,373
Internal Service Funds											
2540	Risk Management Self Insurance	\$1,776,276	\$3,032,950	\$0	\$0	(\$2,934,598)	\$0	\$0	(\$1,400,000)	(\$4,334,598)	\$474,628
2560	Workers Comp. Self Insurance	\$7,025,499	\$2,335,777	\$0	\$0	(\$2,201,956)	\$0	\$0	\$0	(\$2,201,956)	\$7,159,320
2580	Benefits Trust Fund	\$210,992	\$25,239,376	\$0	\$0	(\$25,450,368)	\$0	\$0	\$0	(\$25,450,368)	\$0
2590	Fleet Services	\$24,979	\$9,000,000	\$0	\$0	(\$9,007,510)	\$0	\$0	\$0	(\$9,007,510)	\$17,469
2591	Technology	\$200,187	\$6,655,283	\$0	\$0	(\$6,650,551)	\$0	\$0	\$0	(\$6,650,551)	\$204,919
2592	Technology Projects	\$0	\$3,234,800	\$0	\$0	(\$3,234,800)	\$0	\$0	\$0	(\$3,234,800)	\$0
Sub-Total Internal Service Funds		\$9,237,933	\$49,498,186	\$0	\$0	(\$49,479,783)	\$0	\$0	(\$1,400,000)	(\$50,879,783)	\$7,856,336
TOTAL		\$237,543,482	\$511,213,060	\$100,576,464	(\$100,576,464)	(\$383,922,799)	(\$125,328,956)	(\$77,932,693)	(\$44,815,552)	(\$632,000,000)	\$116,756,542

Section 3

Auditor General Schedules (A thru G)

CITY OF GLENDALE
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2016

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2015	ACTUAL EXPENDITURES/EXPENSES** 2015	FUND BALANCE/ NET POSITION*** July 1, 2015**	PROPERTY TAX REVENUES 2016	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2016	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016		TOTAL FINANCIAL RESOURCES AVAILABLE 2016	BUDGETED EXPENDITURES/EXPENSES 2016
						SOURCES	<USES>	IN	<OUT>		
1 General Fund	\$ 223,816,035	\$ 210,570,704	\$ 32,764,724	Primary: \$ 5,529,882	\$ 197,469,189	\$	\$	\$ 24,144,445	\$ 21,817,014	\$ 238,091,226	\$ 206,154,495
2 Special Revenue Funds	71,006,735	50,196,630	62,316,563		116,315,433			1,018,662	78,549,737	101,100,921	80,238,273
3 Debt Service Funds Available	66,840,371	65,046,956	16,643,210	Secondary: 19,268,783	573,097			29,221,374		65,706,464	57,774,010
4 Less: Amounts for Future Debt Retirement								-			
5 Total Debt Service Funds	66,840,371	65,046,956	16,643,210	19,268,783	573,097			29,221,374		65,706,464	57,774,010
6 Capital Projects Funds	74,948,943	7,297,897	23,398,662		92,773			45,281,493	209,713	68,563,215	68,563,215
7 Permanent Funds	5,655,870		5,647,617		22,000					5,669,617	5,669,617
8 Enterprise Funds Available	170,832,088	123,283,544	87,534,773		122,443,717			910,490		210,888,980	162,720,607
9 Less: Amounts for Future Debt Retirement								-			
10 Total Enterprise Funds	170,832,088	123,283,544	87,534,773		122,443,717			910,490		210,888,980	162,720,607
11 Internal Service Funds	28,899,958	28,899,958	9,237,933		49,498,186					58,736,119	50,879,783
12 TOTAL ALL FUNDS	\$ 642,000,000	\$ 485,295,689	\$ 237,543,482	\$ 24,798,665	\$ 486,414,395	\$	\$	\$ 100,576,464	\$ 100,576,464	\$ 748,756,542	\$ 632,000,000

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

	2015	2016
1. Budgeted expenditures/expenses	\$ 642,000,000	\$ 632,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	642,000,000	632,000,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 642,000,000	\$ 632,000,000
6. EEC or voter-approved alternative expenditure limitation	\$ 528,312,730	\$ 542,088,977

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF GLENDALE
Tax Levy and Tax Rate Information
Fiscal Year 2016

	<u>2015</u>	<u>2016</u>
1. Maximum allowable primary property tax levy. A.R.S.	\$ <u>5,364,136</u>	\$ <u>5,529,882</u>
2. Amount received from primary property taxation in	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>5,364,136</u>	\$ <u>5,529,882</u>
B. Secondary property taxes	<u>19,065,274</u>	<u>19,268,783</u>
C. Total property tax levy amounts	\$ <u>24,429,410</u>	\$ <u>24,798,665</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>5,324,339</u>	
(2) Prior years' levies	<u>39,797</u>	
(3) Total primary property taxes	\$ <u>5,364,136</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>18,951,838</u>	
(2) Prior years' levies	<u>113,436</u>	
(3) Total secondary property taxes	\$ <u>19,065,274</u>	
C. Total property taxes collected	\$ <u>24,429,410</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.4896</u>	<u>0.4898</u>
(2) Secondary property tax rate	<u>1.6605</u>	<u>1.7067</u>
(3) Total city/town tax rate	<u>2.1501</u>	<u>2.1965</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus

CITY OF GLENDALE
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
GENERAL FUNDS			
Local taxes			
City Sales Tax	\$ 96,060,623	\$ 96,060,623	\$ 98,695,608
Arena Fees	440,826	440,826	749,618
Licenses and permits			
Gas/Electric Franchise Fees	2,733,977	\$ 2,733,977	\$ 2,828,000
Cable Franchise Fees	1,572,061	1,572,061	1,572,061
Building Permits	1,106,000	1,106,000	1,124,802
Fire Department Other Fees	873,968	873,968	995,600
Sales Tax Licenses	660,542	660,542	665,564
Right-of-Way Permits	345,000	255,000	331,000
Fire Dept CD Fees	318,643	318,643	355,220
Liquor Licenses	201,400	201,400	182,700
Planning/Zoning	180,000	180,000	235,300
Bus./Prof. Licenses	110,770	110,770	110,770
Miscellaneous CD Fees	110,000	110,000	142,881
Business Licenses	80,560	80,560	80,560
Arena Fees	71,794	71,794	182,828
Engineering Plan Check Revenue	9,000	9,000	9,000
Plan Check Fees	4,000	4,000	4,068
Intergovernmental			
State Income Tax	\$ 27,444,369	\$ 27,444,369	\$ 27,297,178
State Shared Sales Tax	20,486,143	20,486,143	21,659,358
Motor Vehicle In-Lieu	8,016,651	8,016,651	8,960,744
Partner Revenue	-	-	-
Arena Fees	211,676	211,676	350,000
Miscellaneous	132,250	132,250	103,020
Charges for services			
Internal Charges	\$ 10,412,222	\$ 10,412,222	\$ -
Staff & Adm Chargebacks	9,700,000	9,700,000	9,700,000
Arena Fees	6,129,615	6,129,615	5,773,830
Facility Rental Income	1,921,310	1,921,310	1,858,164
Recreation Revenue	1,355,120	1,355,120	1,400,408
Partner Revenue	-	-	-
Security Revenue	733,203	733,203	740,535
Plan Check Fees	700,000	700,000	711,900
Miscellaneous	488,509	488,509	485,985
Fire Department Other Fees	439,695	439,695	484,805
Right-of-Way Permits	310,000	200,000	250,000
City Property Rental	303,120	320,646	329,527
Engineering Plan Check Revenue	155,191	155,191	130,191
Health Care Revenue	61,250	61,250	61,863
Court Revenue	61,000	56,000	56,000
Camelback Ranch Rev - Fire	53,000	53,000	53,530
Traffic Engineering Plan Check	30,210	30,210	30,660
Equipment Rental	25,000	25,000	25,250

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GLENDALE
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
Fines and forfeits			
Court Revenue	\$ 3,041,705	\$ 3,406,077	\$ 2,707,580
Miscellaneous	250,100	250,250	252,750
Library Fines/Fees	122,000	122,000	131,844
Interest on investments			
Interest	\$ 265,414	\$ 265,387	\$ 402,080
Contributions			
SRP In-Lieu	\$ 278,315	\$ 278,315	\$ 278,315
Miscellaneous			
Miscellaneous	\$ 2,329,885	\$ 2,329,885	\$ 2,827,481
Fire Department Other Fees	987,785	987,785	987,785
City Property Rental	342,768	322,256	350,180
Lease Proceeds	210,200	210,200	404,000
Cemetery Revenue	185,000	185,000	185,000
Library Fines/Fees	131,000	131,000	133,646
Other	75,500	75,500	80,000
Total General Fund	\$ 202,268,370	\$ 202,424,879	\$ 197,469,189
SPECIAL REVENUE FUNDS			
Community Services Funds			
Recreation Revenue	\$ 976,861	\$ 976,861	\$ 1,002,667
Facility Rental Income	115,000	115,000	100,500
Interest	300	300	300
Miscellaneous	-	-	-
	\$ 1,092,161	\$ 1,092,161	\$ 1,103,467
Human Services Grants			
Grants	\$ 8,946,755	\$ 8,835,261	\$ 7,853,601
Miscellaneous	646,067	646,067	995,030
	\$ 9,592,822	\$ 9,481,328	\$ 8,848,631
Other Grants			
Grants	\$ 15,992,136	\$ 15,992,136	\$ 16,267,162
Miscellaneous	-	-	509,427
	\$ 15,992,136	\$ 15,992,136	\$ 16,776,589
Public Safety Funds			
City Sales Tax	\$ 12,992,893	\$ 12,992,893	\$ 13,305,446
City Sales Tax - PS .4	8,906,707	8,906,707	9,316,841
State Forfeitures	1,000,000	1,000,000	1,000,000
Federal Forfeitures	15,000	15,000	15,000
	\$ 22,914,600	\$ 22,914,600	\$ 23,637,287

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GLENDALE
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
Transportation/HURF Funds			
City Sales Tax	\$ 23,432,936	\$ 24,322,500	\$ 24,206,223
Grants	17,741,847	329,819	15,532,681
Highway User Revenues	12,903,286	12,903,286	14,147,499
Miscellaneous	2,011,000	2,011,000	8,526,097
LTAf - Lottery	666,707	666,707	-
Airport Fees	467,925	467,925	481,860
Transit Revenue	128,807	128,807	124,000
Interest	80,000	143,000	140,000
	<u>\$ 57,432,508</u>	<u>\$ 40,973,044</u>	<u>\$ 63,158,360</u>
Charges for services			
Partner Revenue	\$ 1,172,308	\$ 1,172,308	\$ 1,285,654
	<u>\$ 1,172,308</u>	<u>\$ 1,172,308</u>	<u>\$ 1,285,654</u>
Intergovernmental			
Partner Revenue	\$ 315,392	\$ 315,392	\$ 339,338
Miscellaneous	-	-	30,250
	<u>\$ 315,392</u>	<u>\$ 315,392</u>	<u>\$ 369,588</u>
Fines and forfeits			
Court Revenue	\$ -	\$ -	\$ 698,497
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 698,497</u>
Interest on investments			
Interest	\$ -	\$ -	\$ 4,387
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,387</u>
Miscellaneous			
Miscellaneous	\$ -	\$ -	\$ 432,973
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 432,973</u>
Total Special Revenue Funds	<u>\$ 108,511,927</u>	<u>\$ 91,940,969</u>	<u>\$ 116,315,433</u>
DEBT SERVICE FUNDS			
Miscellaneous	\$ 633,413	\$ 633,413	\$ 573,097
SRP In-Lieu	-	-	-
	<u>\$ 633,413</u>	<u>\$ 633,413</u>	<u>\$ 573,097</u>
Total Debt Service Funds	<u>\$ 633,413</u>	<u>\$ 633,413</u>	<u>\$ 573,097</u>
CAPITAL PROJECTS FUNDS			
Development Impact Fee Funds			
Development Impact Fees	\$ 1,653,291	\$ 531,377	\$ 39,177
Interest	47,792	51,862	50,196
	<u>\$ 1,701,083</u>	<u>\$ 583,239</u>	<u>\$ 89,373</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GLENDALE
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
G.O. Bond Funds			
Interest	\$ 2,696	\$ 3,590	\$ 400
Miscellaneous	-	4,600	1,500
	\$ 2,696	\$ 8,190	\$ 1,900
Other Capital Funds			
Interest	\$ 21,406	\$ 1,464	\$ 1,500
	\$ 21,406	\$ 1,464	\$ 1,500
Total Capital Projects Funds	\$ 1,725,185	\$ 592,893	\$ 92,773
PERMANENT FUNDS			
Cemetery Perpetual Care			
Interest	\$ 20,000	\$ 24,410	\$ 22,000
	\$ 20,000	\$ 24,410	\$ 22,000
Total Permanent Funds	\$ 20,000	\$ 24,410	\$ 22,000
ENTERPRISE FUNDS			
Water/Sewer Funds			
Water Revenues	\$ 48,694,016	\$ 46,153,361	\$ 46,187,528
Sewer Revenue	33,051,526	32,570,000	32,733,679
Miscellaneous	1,022,203	1,445,633	1,310,080
Water Development Impact Fees	990,086	1,040,086	360,000
Sewer Development Impact Fees	125,000	153,515	235,000
Interest	120,000	220,185	220,200
Staff & Adm Chargebacks	82,000	82,000	82,000
City Property Rental	65,000	65,000	65,000
Facility Rental Income	6,000	6,000	6,000
	\$ 84,155,831	\$ 81,735,780	\$ 81,199,487
Landfill			
Tipping Fees	\$ 5,174,760	\$ 4,786,090	\$ 4,844,590
Recycling Sales	2,478,380	2,171,500	2,688,000
Internal Charges	2,204,800	2,646,000	2,570,000
Staff & Adm Chargebacks	525,000	431,000	431,000
Miscellaneous	489,703	464,960	113,700
Other	102,000	102,000	104,000
Interest	40,000	47,076	45,000
	\$ 11,014,643	\$ 10,648,626	\$ 10,796,290
Sanitation			
Residential Sanitation	\$ 10,630,000	\$ 10,630,000	\$ 10,630,000
Commercial Sanitation Frontload	3,400,000	3,400,000	3,400,000
Commercial Sanitation Rolloff	600,000	600,000	600,000
Miscellaneous	145,588	145,588	101,000
Internal Charges	115,000	115,000	115,000
Miscellaneous Bin Service	100,000	100,000	100,000
Interest	4,000	7,000	7,000
	\$ 14,994,588	\$ 14,997,588	\$ 14,953,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GLENDALE
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
Pub Housing Budget Activities			
Grants	\$ 15,522,294	\$ 15,522,294	\$ 15,494,940
	<u>\$ 15,522,294</u>	<u>\$ 15,522,294</u>	<u>\$ 15,494,940</u>
Total Enterprise Funds	<u>\$ 125,687,356</u>	<u>\$ 122,904,288</u>	<u>\$ 122,443,717</u>
INTERNAL SERVICE FUNDS			
Risk Management Self Insurance			
Internal Charges	\$ 2,500,000	\$ 2,500,000	\$ 3,000,000
Security Revenue	24,750	24,750	24,750
Interest	8,200	8,200	8,200
	<u>\$ 2,532,950</u>	<u>\$ 2,532,950</u>	<u>\$ 3,032,950</u>
Workers Comp. Self Insurance			
Internal Charges	\$ 1,894,001	\$ 1,894,001	\$ 2,299,827
Security Revenue	24,750	24,750	24,750
Interest	11,200	11,200	11,200
	<u>\$ 1,929,951</u>	<u>\$ 1,929,951</u>	<u>\$ 2,335,777</u>
Benefits Trust Fund			
City Contributions	\$ 13,726,767	\$ 13,726,767	\$ 15,003,357
Employee Contributions	5,118,861	5,118,861	5,594,915
Retiree Contributions	4,154,143	4,154,143	4,540,477
Miscellaneous	90,000	90,000	98,370
Right-of-Way Permits	1,394	1,394	1,524
Interest	671	671	733
	<u>\$ 23,091,836</u>	<u>\$ 23,091,836</u>	<u>\$ 25,239,376</u>
Fleet Services			
Internal Charges	\$ -	\$ -	\$ 9,000,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,000,000</u>
Technology			
Internal Charges	\$ -	\$ -	\$ 6,652,283
Miscellaneous	-	-	3,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,655,283</u>
Technology Projects			
Internal Charges	\$ -	\$ -	\$ 3,234,800
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,234,800</u>
Total Internal Service Funds	<u>\$ 27,554,737</u>	<u>\$ 27,554,737</u>	<u>\$ 49,498,186</u>
TOTAL ALL FUNDS	<u>\$ 466,400,988</u>	<u>\$ 446,075,589</u>	<u>\$ 486,414,395</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GLENDALE
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
1000 - General	\$	\$	\$ 24,144,445	\$ 21,817,014
Total General Fund	\$ -	\$ -	\$ 24,144,445	\$ 21,817,014
SPECIAL REVENUE FUNDS				
1340 - Highway User Gas Tax	\$	\$	\$ -	\$ 21,609,851
1660 - Transportation Sales Tax			900,000	32,795,441
1700 - Police Special Revenue			-	16,305,055
1720 - Fire Special Revenue			-	7,839,390
1760 - Airport Special Revenue			92,868	-
1820 - CAP Grant			25,794	-
Total Special Revenue Funds	\$ -	\$ -	\$ 1,018,662	\$ 78,549,737
DEBT SERVICE FUNDS				
1900 - G.O. Bond Debt Service	\$	\$	\$ 209,713	\$ -
1920 - HURF Debt Service			1,975,800	-
1940 - M.P.C. Debt Service			14,287,862	-
1950 - Excise Tax Debt Service			5,600,000	-
1970 - Transportation Debt Service			7,147,999	-
Total Debt Service Funds	\$ -	\$ -	\$ 29,221,374	\$ -
CAPITAL PROJECTS FUNDS				
1481+ - DIF-Citywide Recreation Fac	\$	\$	\$ -	\$ 209,713
2000 - Hurf Street Bonds			20,634,051	-
2210 - Transportation Capital Project			24,647,442	-
Total Capital Projects Funds	\$ -	\$ -	\$ 45,281,493	\$ 209,713
PERMANENT FUNDS				
Total Permanent Funds	\$ -	\$ -	\$ -	\$ -
ENTERPRISE FUNDS				
2360+ - Water and Sewer	\$	\$	\$ 225,000	\$ -
2440 - Landfill			315,000	-
2480 - Sanitation			60,000	-
2500 - Pub Housing Budget Activities			310,490	-
Total Enterprise Funds	\$ -	\$ -	\$ 910,490	\$ -
INTERNAL SERVICE FUNDS				
Total Internal Service Funds	\$ -	\$ -	\$ -	\$ -
TOTAL ALL FUNDS	\$ 0	\$ 0	\$ 100,576,464	\$ 100,576,464

CITY OF GLENDALE
Expenditures/Expenses by Fund
Fiscal Year 2016

12828793 FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
GENERAL FUND				
City Attorney	\$ 2,881,214	\$	\$ 2,881,214	\$ 2,944,274
City Auditor	301,079		301,079	337,879
City Clerk	718,680		718,680	566,826
City Court	4,573,803		4,214,595	3,878,094
City Manager	872,264		872,264	917,044
Communications	3,287,119		3,287,119	3,474,896
Community Services	13,828,523		13,655,361	13,951,698
Council Districts&Of	1,066,101		1,066,101	930,478
Development Services	4,221,737		4,221,737	4,231,931
Economic Development	941,088	-	929,533	924,260
Finance & Technology	31,779,531	12,828,670	40,529,531	21,721,378
Fire Services	39,207,074	635,000	39,207,074	41,665,248
HR & Risk Mgt	1,736,121		1,736,121	1,776,967
Intergovt. Relations	477,640		477,640	512,016
Mayor's Office	281,127		281,127	391,288
Non-Departmental	1,485,704		1,485,704	10,026,202
Police Services	74,775,765	432,752	74,775,765	78,014,087
Public Works	22,292,453	1,999,302	19,930,059	14,889,929
Carryover Reserve		-	-	-
Contingency	5,330,000	(2,136,712)	-	5,000,000
Total General Fund	\$ 210,057,023	\$ 13,759,012	\$ 210,570,704	\$ 206,154,495
SPECIAL REVENUE FUNDS				
City Court	\$	\$	-	\$ 539,755
Community Services	1,299,684		1,299,684	1,632,966
Community Services Grants	450,000		450,000	450,000
Fire Grants	5,001,610	(635,000)	4,366,610	5,158,123
Fire Services			-	787,230
Human Services Grants	9,555,459		9,554,071	8,850,329
Misc. Capital Grants	2,000,000	(191,260)	-	-
Misc. Grants	3,293,649		3,293,649	5,447,549
Non-Departmental			-	200,000
Police Grants	5,246,877	(432,752)	4,814,125	5,720,917
Police RICO	2,445,733		2,445,733	2,481,886
Police Services			-	359,377
Public Works	21,680,888		21,680,888	23,986,902
Public Works Grants	12,919,409	(250,000)	430,308	4,838,303
Transportation Grants	6,822,438		1,861,562	19,134,936
Contingency	1,800,000		-	650,000
Total Special Revenue Funds	\$ 72,515,747	\$ (1,509,012)	\$ 50,196,630	\$ 80,238,273

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF GLENDALE
Expenditures/Expenses by Fund
Fiscal Year 2016

12828793 FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
DEBT SERVICE FUNDS				
General Obligation	\$ 26,072,628	\$ -	\$ 26,072,628	\$ 24,337,128
Excise Tax Bonds		1,793,415	-	5,575,770
Highway User (HURF)	1,958,000		1,958,000	1,975,800
Municipal Property Corp	31,478,662	(1,793,415)	29,685,247	18,737,313
Transportation Obligation	7,331,081		7,331,081	7,147,999
Total Debt Service Funds	\$ 66,840,371	\$ -	\$ 65,046,956	\$ 57,774,010
CAPITAL PROJECTS FUNDS				
Community & Econ Dev	\$ -	\$ -	\$ -	\$ -
Community Services	1,275,876		91,228	1,390,127
Economic Development	726,528		-	2,530,400
Finance & Technology	3,818		3,818	3,353
Fire Services	2,101		-	-
Police Services	536,587		368,703	1,928,731
Public Works	66,242,740	(12,250,000)	6,834,148	50,249,642
Contingency	18,411,293		-	12,460,962
Total Capital Projects Funds	\$ 87,198,943	\$ (12,250,000)	\$ 7,297,897	\$ 68,563,215
PERMANENT FUNDS				
Contingency	\$ 5,655,870	\$ -	\$ -	\$ 5,669,617
Total Permanent Funds	\$ 5,655,870	\$ -	\$ -	\$ 5,669,617
ENTERPRISE FUNDS				
Development Services	136,798		136,798	140,647
Finance & Technology	2,904,338		2,904,338	3,029,403
Human Services Grants	15,884,596		15,884,596	15,891,384
Public Works	38,336,336		27,856,241	37,639,918
Water Services	82,591,655		51,023,206	76,423,148
Water Services Debt	25,478,365		25,478,365	20,158,683
Contingency	5,500,000		-	9,437,424
Total Enterprise Funds	\$ 170,832,088	\$ -	\$ 123,283,544	\$ 162,720,607
INTERNAL SERVICE FUNDS				
HR & Risk Mgt	\$ 28,899,958	\$ -	\$ 28,899,958	\$ 30,586,922
Finance & Technology			-	9,885,351
Public Works			-	9,007,510
Contingency			-	1,400,000
Total Internal Service Funds	\$ 28,899,958	\$ 0	\$ 28,899,958	\$ 50,879,783
TOTAL ALL FUNDS	\$ 642,000,000	\$ 0	\$ 485,295,689	\$ 632,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
City Attorney				
1000 - General	\$ 2,881,214	\$ -	\$ 2,881,214	\$ 2,944,274
City Attorney Total	\$ 2,881,214	\$ -	\$ 2,881,214	\$ 2,944,274
City Auditor				
1000 - General	\$ 301,079	\$ -	\$ 301,079	\$ 337,879
City Auditor Total	\$ 301,079	\$ -	\$ 301,079	\$ 337,879
City Clerk				
1000 - General	\$ 718,680	\$ -	\$ 718,680	\$ 566,826
City Clerk Total	\$ 718,680	\$ -	\$ 718,680	\$ 566,826
City Court				
1000 - General	\$ 3,742,767	\$ -	\$ 3,742,767	\$ 3,878,094
1240 - Court Security/Bonds	531,036	-	471,828	539,755
City Court Total	\$ 4,273,803	\$ -	\$ 4,214,595	\$ 4,417,849
City Manager				
1000 - General	\$ 872,264	\$ -	\$ 872,264	\$ 917,044
City Manager Total	\$ 872,264	\$ -	\$ 872,264	\$ 917,044
Communications				
1000 - General	\$ 1,909,338	\$ -	\$ 1,909,338	\$ 3,474,896
1281 - Stadium Event Operations	13,494	-	13,494	-
1750 - City Sales Tax-Bed Tax	655,695	-	655,695	-
1870 - Marketing Self Sust	708,592	-	708,592	-
Communications Total	\$ 3,287,119	\$ -	\$ 3,287,119	\$ 3,474,896
Community Services				
1000 - General	\$ 12,727,793	\$ -	\$ 12,727,793	\$ 13,951,698
1220 - Arts Commission Fund	473,162	-	189,912	388,226
1260 - Library	120,000	-	120,000	-
1280 - Youth Sports Complex	233,000	-	233,000	-
1300 - Home Grant	1,625,895	-	1,625,895	1,674,204
1310 - Neighborhood Stabilization Pgm	1,320,000	-	1,320,000	926,259
1311 - N'hood Stabilization Pgm III	600,000	-	600,000	1,100,000
1320 - C.D.B.G.	4,549,500	-	4,358,200	3,637,151
1460 - DIF-Citywide Parks	234	-	-	-
1480 - DIF-Citywide Recreation Fac	234	-	-	-
1500 - DIF-Libraries	373,817	-	90,735	1,064,630
1520 - DIF-Citywide Open Spaces	351,822	-	-	-
1540 - DIF-Parks Dev Zone 1	121,056	-	-	114,000
1560 - DIF-Parks Dev Zone 2	132,863	-	-	163,497
1580 - DIF-Parks Dev Zone 3	42,929	-	-	33,000
1740 - Civic Center	574,568	-	574,568	-

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2015	2015	2015	2016
1820 - CAP Grant	1,299,684		1,299,684	1,303,723
1830 - Emergency Shelter Grants	208,992		208,992	208,992
1840 - Grants	450,000		450,000	450,000
1880 - Parks & Recreation Self Sust	1,135,704		1,135,704	1,162,922
1885 - Parks & Recreation Designated	115,368		115,368	81,818
2060 - Parks Construction	252,921		493	-
2500 - Pub Housing Budget Activities	15,884,596		15,884,596	15,891,384
Community Services Total	\$ 42,594,138	\$ -	\$ 40,934,940	\$ 42,151,504

Contingency

1000 - General	\$ 5,000,000	\$ (2,136,712)	\$ -	\$ 5,000,000
1010 - National Events	330,000		-	-
1340 - Highway User Gas Tax	600,000		-	650,000
1380 - DIF Library Bldg	1,755,130		-	1,760,020
1420 - DIF-Fire Protection Facilities	737,391		-	805,992
1440 - DIF-Police Facilities	1,719,834		-	1,638,229
1460 - DIF-Citywide Parks	380,559		-	371,713
1480 - DIF-Citywide Recreation Fac	720,885		-	1,093,981
1500 - DIF-Libraries	2,871,254		-	1,873,985
1520 - DIF-Citywide Open Spaces	151,036		-	505,021
1540 - DIF-Parks Dev Zone 1	73,178		-	122,235
1560 - DIF-Parks Dev Zone 2	50,941		-	15,789
1580 - DIF-Parks Dev Zone 3	67,280		-	52,115
1600 - DIF-Roadway Improvements	3,432,993		-	3,142,136
1620 - DIF-General Government	161,637		-	161,990
1660 - Transportation Sales Tax	1,200,000		-	-
1980 - Streets Constr. - 1999 Auth	504,582		-	44,313
2040 - Public Safety Construction	1,561,451		-	-
2060 - Parks Construction	18,747		-	-
2080 - Gov't Facilities - 1999 Auth	4,864		-	-
2100 - Economic Dev. Constr-1999 Auth	395,670		-	-
2130 - Cultural Facility Bond Fund	262,088		-	-
2140 - Open Space/Trails Constr-99 Au	587,700		-	-
2180 - Flood Control Construction	2,954,073		-	873,443
2280 - Cemetery Perpetual Care	5,655,870		-	5,669,617
2360+ - Water and Sewer	4,200,000		-	8,637,424
2440 - Landfill	600,000		-	600,000
2480 - Sanitation	700,000		-	200,000
2540 - Risk Management Self Insurance	-		-	1,400,000
Contingency Total	\$ 36,697,163	\$ (2,136,712)	\$ -	\$ 34,618,003

* Grant Contingency Allocated to Department

Council Districts&Of

1000 - General	\$ 1,066,101	\$ -	\$ 1,066,101	\$ 930,478
Council Districts&Of Total	\$ 1,066,101	\$ -	\$ 1,066,101	\$ 930,478

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
Development Services				
1000 - General	\$ 4,103,318	\$ -	\$ 4,103,318	\$ 4,231,931
1010 - National Events	118,419	-	118,419	-
2360+ - Water and Sewer	136,798	-	136,798	-
Development Services Total	\$ 4,358,535	\$ -	\$ 4,358,535	\$ 4,231,931
Economic Development				
1000 - General	\$ 916,088	\$ -	\$ 904,533	\$ 924,260
1010 - National Events	25,000	-	25,000	-
2100 - Economic Dev. Constr-1999 Auth	726,528	-	-	-
Economic Development Total	\$ 1,667,616	\$ -	\$ 929,533	\$ 924,260
Finance & Technology				
1000 - General	\$ 8,409,473	\$ 12,250,000	\$ 17,659,473	\$ 21,721,378
1100 - Telephone Services	1,178,404	-	1,178,404	-
1140 - PC Replacement	4,174,223	578,670	4,174,223	-
1282 - Arena Event Operations	16,001,610	-	15,501,610	-
1790 - Stadium City Sales Tax - AZSTA	2,015,821	-	2,015,821	-
1900 - G.O. Bond Debt Service	26,072,628	-	26,072,628	24,337,128
1940 - M.P.C. Debt Service	31,478,662	(1,793,415)	29,685,247	18,737,313
2040 - Public Safety Construction	855	-	855	855
2060 - Parks Construction	83	-	83	83
2100 - Economic Dev. Constr-1999 Auth	465	-	465	-
2180 - Flood Control Construction	2,415	-	2,415	2,415
2360+ - Water and Sewer	2,904,338	-	2,904,338	3,029,403
2591 - Technology	-	-	-	6,650,551
2591 - Technology Projects	-	-	-	3,234,800
1950 - Excise Tax Debt Service	-	1,793,415	-	5,575,770
Finance & Technology Total	\$ 92,238,977	\$ 12,828,670	\$ 99,195,562	\$ 83,289,696
Fire Services				
1000 - General	\$ 37,365,811	\$ 635,000	\$ 37,365,811	\$ 41,665,248
1010 - National Events	392,000	-	392,000	-
1281 - Stadium Event Operations	362,138	-	362,138	-
1282 - Arena Event Operations	260,297	-	260,297	-
1283 - CamelbackRanch EventOperations	55,852	-	55,852	-
1420 - DIF-Fire Protection Facilities	2,101	-	-	-
1840 - Grants	5,001,610	(635,000)	4,366,610	5,158,123
2530 - Training Facility Revenue Fund	722,386	-	722,386	787,230
2538 - Glendale Health Center	48,590	-	48,590	-
Fire Services Total	\$ 44,210,785	\$ -	\$ 43,573,684	\$ 47,610,601

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**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
HR & Risk Mgt				
1000 - General	\$ 1,716,121	\$ -	\$ 1,716,121	\$ 1,776,967
1190 - Employee Groups	20,000	-	20,000	-
2540 - Risk Management Self Insurance	4,000,000	-	4,000,000	2,934,598
2560 - Workers Comp. Self Insurance	1,608,000	-	1,608,000	2,201,956
2580 - Benefits Trust Fund	23,291,958	-	23,291,958	25,450,368
HR & Risk Mgt Total	\$ 30,636,079	\$ -	\$ 30,636,079	\$ 32,363,889
Intergovt. Programs/Relations				
1000 - General	\$ 477,640	\$ -	\$ 477,640	\$ 512,016
Intergovt. Programs/Relations Total	\$ 477,640	\$ -	\$ 477,640	\$ 512,016
Mayor's Office				
1000 - General	\$ 281,127	\$ -	\$ 281,127	\$ 391,288
Mayor's Office Total	\$ 281,127	\$ -	\$ 281,127	\$ 391,288
Misc. Grants & Misc Capital Grants				
1840 - Grants	\$ 5,293,649	\$ (441,260)	\$ 3,293,649	\$ 5,447,549
Misc. Grants & Misc Capital Grants Total	\$ 5,293,649	\$ (441,260)	\$ 3,293,649	\$ 5,447,549
Non-Departmental				
1000 - General	\$ 1,285,704	\$ -	\$ 1,285,704	\$ 10,026,202
1200 - Utility Bill Donation	200,000	-	200,000	200,000
Non-Departmental Total	\$ 1,485,704	\$ -	\$ 1,485,704	\$ 10,226,202
Police Services				
1000 - General	\$ 70,907,376	\$ 432,752	\$ 70,907,376	\$ 78,014,087
1010 - National Events	899,852	-	899,852	-
1281 - Stadium Event Operations	1,802,557	-	1,802,557	-
1282 - Arena Event Operations	832,035	-	832,035	-
1440 - DIF-Police Facilities	1,004	-	-	-
1840 - Grants	5,246,877	(432,752)	4,814,125	5,720,917
1860 - RICO Funds	2,445,733	-	2,445,733	2,481,886
2040 - Public Safety Construction	535,583	-	368,703	1,928,731
2530 - Training Facility Revenue Fund	333,945	-	333,945	359,377
Police Services Total	\$ 83,004,962	\$ -	\$ 82,404,326	\$ 88,504,998

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**City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
Public Works				
1000 - General	\$ 7,936,691	\$ 1,403,552	\$ 7,445,529	\$ 10,389,929
1010 - National Events	325,000		325,000	-
1040 - General Services	9,175,021		8,320,615	-
1120 - Vehicle Replacement	2,452,791	250,000	2,452,791	4,500,000
1280 - Youth Sports Complex	50,000		50,000	-
1281 - Stadium Event Operations	864,738		864,738	-
1282 - Arena Event Operations	14,991		14,991	-
1283 - CamelbackRanch EventOperations	1,001,945	345,750	456,395	-
1340 - Highway User Gas Tax	8,471,957		8,471,957	9,357,635
1600 - DIF-Roadway Improvements	701,240		30,000	925,555
1620 - DIF-General Government	306		-	-
1650 - Transportation Grants	6,822,438		1,861,562	19,134,936
1660 - Transportation Sales Tax	12,485,025		12,013,749	13,512,235
1760 - Airport Special Revenue	723,906		723,906	638,647
1920 - HURF Debt Service	1,958,000		1,958,000	1,975,800
1970 - Transportation Debt Service	7,331,081		7,331,081	7,147,999
1980 - Streets Constr. - 1999 Auth	2,221,567		37,009	2,655,486
2000 - Hurf Street Bonds	18,675,000		683,136	20,654,378
2070 - General Gov Capital Projects	-		-	2,234,438
2080 - Gov't Facilities - 1999 Auth	64,175		8,034	-
2120 - Airport Capital Grants	12,919,409		430,308	4,838,303
2180 - Flood Control Construction	3,259,444		118,187	1,677,743
2210 - Transportation Capital Project	41,321,008	(12,250,000)	5,957,782	24,647,442
2440 - Landfill	21,017,810		11,986,429	20,717,201
2480 - Sanitation	17,318,526		15,869,812	16,922,717
2530 - Training Facility Revenue Fund	471,276		471,276	478,385
2590 - Fleet Services	-		-	9,007,510
Public Works Total	\$ 177,583,345	\$ (10,250,698)	\$ 87,882,287	\$ 171,416,339
Water Services				
2360+ - Water and Sewer	108,070,020		76,501,571	\$ 96,722,478
Water Services Total	\$ 108,070,020	\$ -	\$ 76,501,571	\$ 96,722,478
Carryover Reserve				
1000 - General	-	-	-	-
Carryover Reserve Total	\$ -	\$ -	\$ -	\$ -
TOTAL ALL DEPARTMENTS	\$ 642,000,000	\$ -	\$ 485,295,689	\$ 632,000,000

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF GLENDALE
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND						
1000 - General	1,143.75	\$ 82,640,614	\$ 21,607,777	\$ 11,955,382	\$ 5,096,900	= \$ 121,300,673
Total General Fund	1,143.75	\$ 82,640,614	\$ 21,607,777	\$ 11,955,382	\$ 5,096,900	= \$ 121,300,673
SPECIAL REVENUE FUNDS						
1220 - Arts Commission Fund	1.00	\$ 66,750	\$ 7,656	\$ 5,981	\$ 5,107	= \$ 85,494
1240 - Court Security/Bonds	2.00	136,795	36,494	23,614	10,467	207,370
1320 - C.D.B.G.	8.75	507,148	58,171	102,298	38,803	706,420
1340 - Highway User Gas Tax	42.00	2,383,664	273,409	419,017	182,387	3,258,477
1660 - Transportation Sales Tax	50.25	2,652,114	304,199	520,980	202,940	3,680,233
1760 - Airport Special Revenue	6.00	330,174	37,870	46,277	25,263	439,584
1820 - CAP Grant	5.50	278,430	31,936	66,477	21,306	398,149
1840 - Grants	34.00	1,998,741	664,830	337,584	105,334	3,106,489
1860 - RICO Funds	1.00	43,561	4,997	13,737	3,333	65,628
1880 - Parks & Recreation Self Sust	5.00	217,038	24,894	35,325	16,610	293,867
2530 - Training Facility Revenue Fun	9.00	584,229	139,777	97,760	29,419	851,185
Total Special Revenue Funds	164.50	\$ 9,198,644	\$ 1,584,233	\$ 1,669,050	\$ 640,969	= \$ 13,092,896
DEBT SERVICE FUNDS						
Total Debt Service Funds	-	\$ -	\$ -	\$ -	\$ -	= \$ -
CAPITAL PROJECTS FUNDS						
Total Capital Projects Funds	-	\$ -	\$ -	\$ -	\$ -	= \$ -
PERMANENT FUNDS						
Total Permanent Funds	-	\$ -	\$ -	\$ -	\$ -	= \$ -
ENTERPRISE FUNDS						
2360+ - Water and Sewer	235.00	\$ 12,550,778	\$ 1,439,574	\$ 2,288,462	\$ 958,502	= \$ 17,237,316
2440 - Landfill	44.00	2,313,412	265,350	405,806	174,862	3,159,430
2480 - Sanitation	70.00	3,009,098	345,137	707,815	230,263	4,292,313
2500 - Pub Housing Budget Activities	24.00	1,209,385	138,717	238,852	92,538	1,679,492
Total Enterprise Funds	373.00	\$ 19,082,673	\$ 2,188,778	\$ 3,640,935	\$ 1,456,165	= \$ 26,368,551

CITY OF GLENDALE
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
INTERNAL SERVICE FUNDS						
2540 - Risk Management Self Insuranc	2.00	\$ 151,673	\$ 17,397	\$ 16,944	\$ 11,604	= \$ 197,618
2560 - Workers Comp. Self Insuranc	1.00	68,890	7,902	13,708	5,271	95,771
2590 - Fleet Services	31.00	1,685,574	193,337	310,174	128,972	2,318,057
2591 - Technology	27.00	2,106,297	241,593	246,248	159,304	2,753,442
Total Internal Service Funds	61.00	\$ 4,012,434	\$ 460,229	\$ 587,074	\$ 305,151	= \$ 5,364,888
TOTAL ALL FUNDS	1,742.25	\$ 114,934,365	\$ 25,841,017	\$ 17,852,441	\$ 7,499,185	= \$ 166,127,008