

CITY OF GLENDALE WORKSHOP

March 27, 2013



FY14 Budget Workshop & Community Meetings

- ▣ April 1 and 4
 - Public Input on Budget
- ▣ April 2
 - Council item of interest – public safety
- ▣ April 9 and 16
 - FY14 GF budget decisions
 - FY14-23 capital improvement plan (all capital funds) and secondary property tax rate decision

GENERAL FUND SUMMARY BALANCING INFORMATION

GLENDALÉ

General Fund

Preliminary Balancing Projections

(\$'s in Millions)

	(with \$17M)	(w/o \$17M)
	FY13 Est.	FY13 Est.
Beginning Balance:	\$6.9	\$6.9
Revenue	153.2	153.2
Expenditures	(127.4)	(127.4)
COS Exp Cuts:		
Transfers Out *	(19.0)	(19.0)
Arena Mgt Fee	(17.0)	-
Ending Balance:	(\$3.4)	\$13.6
Contingency % (Goal = 10%)	-2.2%	8.9%

* MPC Debt Svc, NHL Loan Repayments, Arena/Stadium/CR Ops, Civic Ctr, Airport, Special Events, etc.

FY13 Add'l GF Exp's - \$2.2M

Not included in FY13 Estimate

- Special audit (\$200K)
- Consultant Arena Mgt RFP process (\$100K)
- Fire Dept. (\$1.2M)
- Outside legal fees (\$370K)
- Parks water (\$370K)
- Interim city manager contract (\$X)

Total \$2,240K

General Fund

Preliminary Balancing Projections

(\$'s in Millions)

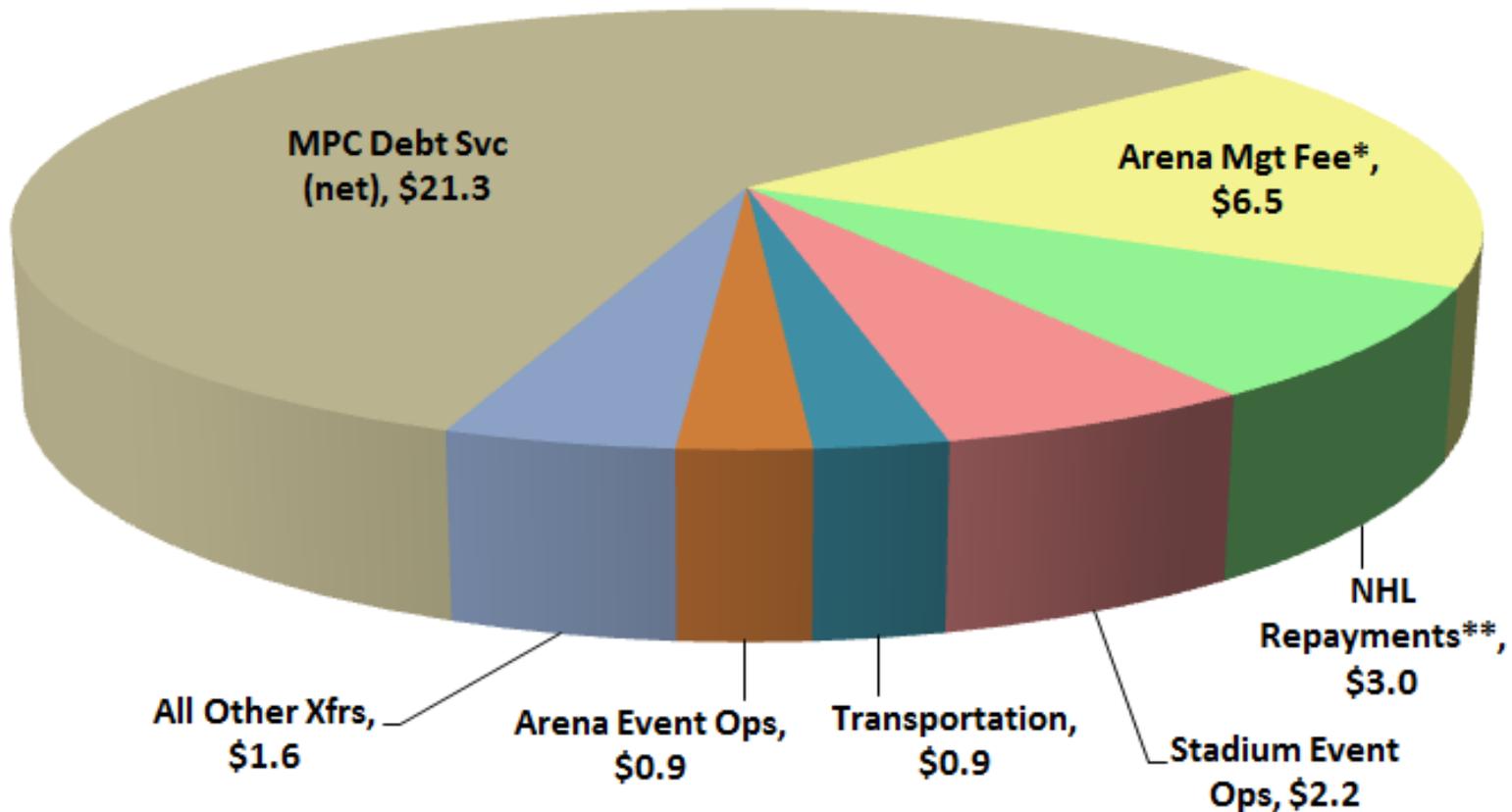
+ \$2,240K

	(with \$17M)	(w/o \$17M)	Draft
	FY13 Est.	FY13 Est.	FY14
Beginning Balance:	\$6.9	\$6.9	\$11.4
Revenue	153.2	153.2	155.2
Expenditures	(127.4)	(129.7)	(130.3)
COS Exp Cuts:			3.5
Transfers Out *	(19.0)	(19.0)	(30.3)
Arena Mgt Fee	(17.0)	-	(6.0)
Ending Balance:	(\$3.4)	\$11.4	\$3.4
Contingency % (Goal = 10%)	-2.2%	7.4%	2.2%

* MPC Debt Svc, NHL Loan Repayments, Arena/Stadium/CR Ops, Civic Ctr, Airport, Special Events, etc.

GF Transfers: FY 2014 Draft

(\$'s in Millions - Totals \$36.3M)



* Includes \$6M arena management fee and \$500K for arena renewal & replacement.

** Based on the successful completion of potential lease/leaseback funding arrangement.

General Fund: Five-Year Forecast

Preliminary Balancing Projections (w/o Add'l Reductions)

(\$'s in Millions)

	Draft			.7 ST Sunset	
	FY14	FY15	FY16	FY17	FY18
Beginning Balance:	\$11.4	\$3.4	(\$6.0)	(\$11.0)	(\$12.7)
Revenue	155.2	159.2	165.3	171.8	156.0
Expenditures	(130.3)	(126.8)	(132.1)	(132.0)	(135.8)
COS Exp Cuts:	3.5	-			
Inflationary Adj (3%)		(3.8)		(3.8)	
Transfers Out *	(30.3)	(32.1)	(32.3)	(31.6)	(33.1)
Arena Mgt Fee	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)
Ending Balance:	\$3.4	(\$6.0)	(\$11.0)	(\$12.7)	(\$31.6)
Contingency % (Goal = 10%)	2.2%	-3.8%	-6.7%	-7.4%	-20.3%

* MPC Debt Svc, NHL Loan Repayments, Arena/Stadium/CR Ops, Civic Ctr, Airport, Special Events, etc.

General Fund Balance

- ▣ City on negative outlook with ratings agencies.
 - ▣ Further downgrades possible without improvement in fund balance.
- ▣ Bond investors and rating agencies were informed of plan
 - ▣ To rebuild general fund balance
 - ▣ To continue to reduce expenses to offset the effect of sunset of sales tax in 2017
- ▣ Further downgrades will affect future borrowing across all funds

General Fund: Five-Year Forecast

Preliminary Balancing Projections (with Add'l Reductions)

(\$'s in Millions)

	Draft				.7 ST Sunset
	FY14	FY15	FY16	FY17	FY18
Beginning Balance:	\$11.4	\$3.4	\$4.7	\$10.5	\$19.6
Revenue	155.2	159.2	165.3	171.8	156.0
Expenditures	(130.3)	(126.8)	(121.3)	(121.3)	(125.1)
COS Exp Cuts:	3.5	10.8			8.2
Inflationary Adj (3%)		(3.8)		(3.8)	
Transfers Out *	(30.3)	(32.1)	(32.3)	(31.6)	(33.1)
Arena Mgt Fee	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)
Ending Balance:	\$3.4	\$4.7	\$10.5	\$19.6	\$19.6
Contingency % (Goal = 10%)	2.2%	3.0%	6.3%	11.4%	12.6%

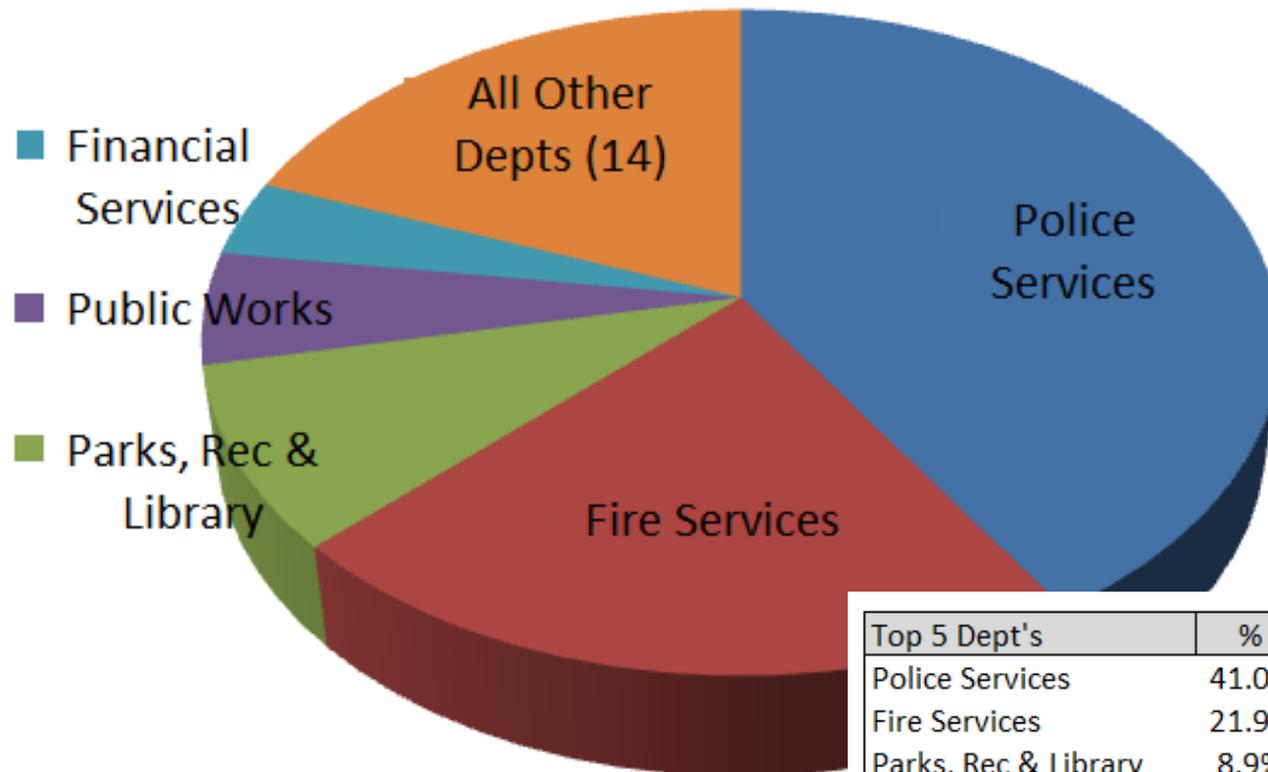
* MPC Debt Svc, NHL Loan Repayments, Arena/Stadium/CR Ops, Civic Ctr, Airport, Special Events, etc.

COST OF SERVICE DETAIL

GLENDALE
The logo for the City of Glendale, featuring the word "GLENDALE" in a serif font with a stylized, handwritten-style "Z" or "2" shape below it.

General Fund by Dept

FY14 Draft Operating Budget \$'s



Top 5 Dept's	%	FY14 Draft \$'s
Police Services	41.0%	\$51,199,614
Fire Services	21.9%	\$27,319,233
Parks, Rec & Library	8.9%	\$11,157,975
Public Works	5.4%	\$6,781,655
Financial Services	3.7%	\$4,613,245
All Other Depts (14)	19.1%	\$23,869,710
	100%	\$124,941,432

GF Operating Budget FY11 Adopted vs. FY14 Draft

- ▣ FY11 Adopted = \$130.6M
- ▣ FY14 Draft = \$124.9M
- ▣ Reflects a decrease of \$5.7M, or 4.4%
- ▣ Public Safety budgets were increased by \$7.8M, or 10.9% during this time.

COMMUNITY SERVICES

GLENDALÉ

Community & Econ. Dev.

* Building Safety, Dev. Services Center, Planning, Economic Dev., Rebates & Incentives, Business Dev., etc.

✦ FTE's: GF 35, Water 1.8 = 36.8

✦ Salary & Benefits = \$3,179K

✦ Non-Salary = \$1,080K

✦ Internal Svc Prem.'s = \$72K

Parks, Rec. & Library

* Library, Parks/ROW/Pool Maint, Adult Center, Aquatics, Rec Support, Sports & Health, Parks Rangers, Arts, etc.

✦ FTE's: GF 87.5, HURF 11, Self-Sust. 5, Arts 1 = 104.5

✦ Salary & Benefits = \$6,994K

✦ Non-Salary = \$8,075K

✦ Internal Svc Prem.'s = \$456K

Communications

- * Marketing, Civic Center, Cable, CVB, Tourism, Special Events, Conv-Media-Parking, Media Ctr & Audio/Visual.
 - ✦ FTE's: GF 21.5, Civic Ctr 4, CVB 2.5 = 28
 - ✦ Salary & Benefits = \$2,450K
 - ✦ Non-Salary = \$1,680K
 - ✦ Internal Svc Prem.'s = \$268K

N'Hood & Human Svcs

* Comm Housing, CDBG, HOME, NSP Programs, Code Compliance, Case Mgt, Comm Revit, N'Hood Partnership, etc.

✦ FTE's: GF 18, CDBG 8.75, CAP 5.5, Public Housing 24 = 56.25

✦ Salary & Benefits = \$4,457K

✦ Non-Salary = \$21,881K

✦ Internal Svc Prem.'s = \$155K

Public Works

- * Curb Svc, Equip Mgt, Facilities Mgt, Fuel Svcs, Custodial, Sanitation, Landfill, MRF Ops, Street Maint, etc.
 - ✦ FTE's: GF 45.75, Shop 31, Landfill 39, Sanitation 74, HURF 7, GRPSTC 2 = 198.75
 - ✦ Salary & Benefits = \$12,407K
 - ✦ Non-Salary = \$24,146K
 - ✦ Internal Svc Prem.'s = \$3,096K

Water Services

- * Utilities Admin, West-Cholla-Oasis-Pyramid Peak WTP's, Raw Water Usage SROG, Customer Svc Field, etc.
 - ✦ FTE's: Water & Sewer = 202
 - ✦ Salary & Benefits = \$14,144K
 - ✦ Non-Salary = \$24,979K
 - ✦ Internal Svc Prem.'s = \$4,756K

Transportation Services

* Fixed Route, Dial-A-Ride, Program Mgt, Street Light Mgt, Traffic Signals, Signs & Markings, Airport Ops, etc.

✦ FTE's: Transportation ST 49.25, HURF 21, Airport 6 = 76.25

✦ Salary & Benefits = \$5,213K

✦ Non-Salary = \$10,228K

✦ Internal Svc Prem.'s = \$1,267K

INTERNAL SERVICES

GLENDALÉ

Financial Services

* Finance Admin, Accounting, Budget & Research, Customer Svc Office, Arena Mgt Fee, Lease Payments, etc.

✦ FTE's: GF 34, Water & Sewer 29.5 = 63.5

✦ Salary & Benefits = \$4,389K

✦ Non-Salary = \$10,301K

✦ Internal Svc Prem.'s = \$3,305K

HR & Risk Mgt.

* HR Admin, Benefit Programs, Risk Mgt & Safety, Workers' Comp, EE Relations, Compensation, Org. Dev., etc.

✦ FTE's: GF 19

✦ Salary & Benefits = \$1,651K

✦ Non-Salary = \$26,592K

✦ Internal Svc Prem.'s = \$26K

Technology & Innovation

* Information Technology, Technology Replacement & Telephones.

✦ FTE's: GF 26, Telephone 1, PC Replacement 1 = 28

✦ Salary & Benefits = \$2,663K

✦ Non-Salary = \$3,654K

✦ Internal Svc Prem.'s = \$669K

Non-Dept & Misc. Grants

* Grant Approp. Reserve, Unemployment Insurance, Long-Term Disability, Memberships & Subscriptions, etc.

✦ FTE's: None

✦ A6000 Approp. = \$200K

✦ A7000 Approp. = \$3,000K

✦ Non-Salary = \$595K

PUBLIC SAFETY & CITY COURT

GLENDALÉ

Police Services

- * PD Admin, Foothills & Central Patrol Bureaus, Crime Investigations, Communications, Detention, etc.
 - ✦ FTE's: GF 417, PSST 107, Event Ops. 3, GRPSTC 2, RICO/Grants 2.5 = 531.5
 - ✦ Salary & Benefits = \$55,465K
 - ✦ Non-Salary = \$18,106K
 - ✦ Internal Svc Prem.'s = \$2,471K

Fire Services

* Fire Admin, Operations, Resource Mgt, HALO, Fire Marshal's Office, Training Center, Ambulance Svcs, etc.

✦ FTE's: GF 213, PSST 48, Event Ops. 1, GRPSTC 5 = 267

✦ Salary & Benefits = \$27,395K

✦ Non-Salary = \$7,815K

✦ Internal Svc Prem.'s = \$903K

City Court

* City Court, Court Security, Court Time Payments and Fill the Gap.

✦ FTE's: GF 36.5, Court Fund 3 = 39.5

✦ Salary & Benefits = \$3,016K

✦ Non-Salary = \$1,015K

✦ Internal Svc Prem.'s = \$44K

APPOINTED OFFICIALS & OTHER DEPARTMENTS

GLENDALÉ

Mayor's Office

* Mayor & Support Staff

✦ FTE's: GF = 3

✦ Salary & Benefits = \$249K

✦ Non-Salary = \$17K

✦ Internal Svc Prem.'s = \$6K

Council Districts & Office

* Vice-Mayor, Councilmembers & Support Staff

✦ FTE's: GF = 13

✦ Salary & Benefits = \$887K

✦ Non-Salary = \$207K

✦ Internal Svc Prem.'s = \$22K

City Manager

* City Manager & Support Staff

✦ FTE's: GF = 5

✦ Salary & Benefits = \$725K

✦ Non-Salary = \$64K

✦ Internal Svc Prem.'s = \$7K

City Attorney

* City Attorney & Support Staff

✦ FTE's: GF = 25

✦ Salary & Benefits = \$2,364K

✦ Non-Salary = \$617K

✦ Internal Svc Prem.'s = \$54K

City Clerk

* City Clerk & Support Staff

✦ FTE's: GF = 6

✦ Salary & Benefits = \$498K

✦ Non-Salary = \$79K

✦ Internal Svc Prem.'s = \$11K

Intergovernmental Prog's

- * IG Executive Director & Support Staff
 - ✦ FTE's: GF = 3
 - ✦ Salary & Benefits = \$327K
 - ✦ Non-Salary = \$139K
 - ✦ Internal Svc Prem.'s = \$5K

Internal Audit

* City Auditor & Support Staff

✦ FTE's: GF = 2.5

✦ Salary & Benefits = \$282K

✦ Non-Salary = \$8K

✦ Internal Svc Prem.'s = \$3K

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